



FOOTBALL
AUSTRALIA



ANNUAL REVIEW

ACKNOWLEDGEMENT OF COUNTRY

Football Australia acknowledges Aboriginal and Torres Strait Islander peoples as the first inhabitants of the land now referred to as Australia and that this sovereignty was never ceded. We proudly embrace First Nations peoples and cultures as an integral foundation of who we are and our identity as a national and global sport.

We respectfully acknowledge all Aboriginal and Torres Strait Islander peoples, cultures and communities as the Traditional Custodians of the land, skies and seas. We extend this respect and acknowledgement to First Nations Elders past and present as we continue to cherish their guidance and wisdom towards the continuation of educational, spiritual and cultural practices of Aboriginal and Torres Strait Islander peoples.

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CHAIRMAN'S REPORT

REFLECTION AND PERSPECTIVE

I write this year's report with mixed emotions.

There is pride in what Australian football has achieved across many areas of the game during this year. There is gratitude for the people across our football community who continued to work tirelessly in service of the game. There is also optimism about the direction Football Australia is now taking.

But there is equally a sense of responsibility to acknowledge plainly that the financial result for the year is disappointing and falls short of the standard we expect of ourselves.

Leadership requires honesty, particularly when outcomes are difficult. We must not hide behind headline achievements, nor allow adversity to diminish meaningful progress that has been made. Both realities can exist at the same time.

This was a year in which Football Australia deliberately confronted longstanding organisational, operational, governance, and financial issues that had accumulated over time during a period of significant growth and expansion across the game.

It was also a year in which substantial investment continued to be made into national teams, pathways, competitions, digital infrastructure and governance reform, for the long-term future of Australian football.

Those decisions carried financial consequences. They were not taken lightly. But they were necessary.

PROGRESS ON THE FIELD

On the field, Australian football achieved important milestones.

The CommBank Socceroos secured direct qualification to the FIFA World Cup™ for the first time in twelve years under the leadership of Tony Popovic. The CommBank Young Socceroos won Australia's first AFC U20 Asian Cup™ title. Multiple Australian national teams achieved success across AFC and ASEAN competitions. Joe Montemurro commenced preparations for the AFC Women's Asian Cup Australia 2026™, a tournament of enormous importance for our game and nation, under newly appointed Matildas Head Coach Joe Montemurro, widely regarded as one of the leading coaches in world football.

Importantly, Football Australia also continued the ongoing work of building a more connected football ecosystem.

We reinvigorated the National Youth Championships into the Emerging Championships, creating stronger development opportunities for players, coaches, referees, and technical staff across the country. We delivered the inaugural Australian Championship, beginning the important process of developing and strengthening the bridge between community football and the professional game. We continued operating twelve full-time National Team programs while delivering education, development, and technical initiatives throughout the football ecosystem and contributing actively to FIFA, AFC, and ASEAN football initiatives.

We also commenced the Whole-of-Football Pathways Audit, refreshed leadership across several National Team programs, and welcomed Asia and the global football community to Australia for the AFC Women's Asian Cup™ Draw.

STRENGTHENING THE ORGANISATION AND THE GAME

Off the field, considerable work was undertaken to strengthen the long-term foundations of the organisation.

One of the most important strategic investments made during the year was into PlayFootball, Australian football's proprietary digital registration platform. Successfully upgraded in 2026, the platform positions the game to better support clubs, players, coaches, referees, volunteers, and administrators nationally, while also creating future opportunities for improved user experience, integration, efficiency, service delivery, and commercial sustainability across the football ecosystem.

We also confronted an uncomfortable but important reality – that Australian football must continue strengthening its capability to fully capitalise on the strategic and commercial opportunities arising from major tournaments such as the FIFA Women's World Cup 2023™ beyond the natural halo effect such generational events create. That recognition has informed a more deliberate and disciplined approach toward future tournament and legacy planning.

During the year, Football Australia also established a director pipeline partnership with Egon Zehnder to strengthen future leadership succession and capability development. Together with stakeholders across the

game, Football Australia also convened the Australian Football Leadership Summit, where we published the Enduring Principles of Australian Football – establishing, for the first time, a shared strategic language and philosophy designed to better align the many parts of Australian football toward common objectives.

The constitutional review process was concluded successfully, with members adopting the reforms recommended through the Constitutional Review Working Group. Six new Congress Standing Committees were established to ensure broader stakeholder perspectives are embedded more deeply into the long-term direction of the game.

Key partnerships, including with CommBank, were extended, while Football Australia accelerated engagement with federal and state governments regarding the future Home of Football and national headquarters project.

During the year, Football Australia also released the Securing Our Football Future policy platform – establishing, for the first time, a more unified national agenda to governments across Football Australia, our Member Federations, the Australian Professional Leagues, local football clubs, and broader football stakeholders. The 23 policy proposals outlined strategic investment priorities across infrastructure, participation and development programmes, and regulatory reform to

help ensure football continues strengthening its role as a leading force in community participation, social cohesion, and Australia's presence on the global stage.

We expanded delivery of the Club Changer program to 1,500 clubs nationwide, launched a new Member Services Hub, introduced a new premium membership platform through FA+, and delivered FIFA Amateur Ecosystem and FIFA Club Development workshops for stakeholders across the Australian football family.

At the same time, Football Australia also undertook a critical and necessary self-examination.

External reviews were commissioned across governance, culture, organisational capability, systems, and operational performance to identify areas requiring uplift and modernisation. An independent review of travel and expenses was also undertaken as part of a broader commitment to improving accountability, transparency, and organisational discipline.

Importantly, many of the areas requiring strengthening and modernisation had already been identified internally during the year and formed part of a broader program of institutional improvement underway across Football Australia.

All of this work occurred while Football Australia continued positioning itself for its next commercial and tournament cycle.



FINANCIAL PERFORMANCE AND FOUNDATIONS

Football Australia recorded an operating loss of \$3.2 million and a statutory loss of \$15.3 million for the 2025 financial year.

These results are not sustainable as a long-term position for the organisation.

The accounts include a balance sheet clean-up, the recognition of historical exposures and obligations, improved provisioning discipline, and a deliberate move away from practices that relied on bringing forward future benefits to support current-period results. In practical terms, the organisation had, at times, fallen into the financial management practice of relying on tomorrow's benefits to help offset today's pressures and shortfalls.

While this practice could improve the appearance of short-term financial performance, it also transferred financial strain into future periods and reduced the organisation's long-term flexibility and resilience. A key priority of the financial normalisation undertaken during this period has therefore been to restore greater transparency, discipline, and sustainability to the organisation's financial foundations, ensuring that revenues, liabilities, obligations, and operational performance are recognised more accurately and responsibly in the period to which they genuinely relate.

Importantly, there are also indicators within the accounts that demonstrate underlying operational resilience and financial discipline during the year.

Net cashflows from operating activities was positive at \$45.7 million, and Football Australia concluded the year holding \$60.7 million in cash reserves. Revenue increased. Significant investment continued to be made into football, National Teams, competitions, technology, pathways, governance, and development initiatives across the game.

The 2025 accounts therefore reflect not simply a difficult financial result, but a deliberate transition towards more disciplined, transparent, and sustainable financial management and stronger long-term financial foundations.

STRUCTURAL CHALLENGES AND LESSONS LEARNED

There are also broader structural realities affecting the football business model that must be acknowledged honestly.

Since 2020, Football Australia has doubled its full-time National Team programs from six to twelve. Australia is now required to participate in all ASEAN sub-senior tournaments as a condition of membership. FIFA has also expanded youth World Cup cycles, including annual U17

World Cups and biennial U-20 World Cups, for both men and women.

These developments are positive for football and important for player development, international competitiveness, and Australia's standing within the global game. But they also materially increase operational, staffing, travel, integrity, high-performance, and logistical costs across the organisation.

The organisation has also learned important lessons through this period.

Following rapid revenue growth from approximately \$82 million in 2022 to approximately \$140 million in 2025, it became increasingly clear that organisational systems, planning capability, governance maturity, operational structures, and support functions had not evolved at the same pace as the scale and complexity of the business.

Revenue growth alone does not create a sustainable organisation. Institutions must also build the systems, discipline, capability, and culture required to support that growth responsibly over time.

At times in the past, the organisation became overly ambitious in its commitments and insufficiently disciplined in aligning those commitments with operational capability and long-term sustainability. In some areas, topline growth and activity expansion outpaced the development of the systems, structures, policies, and planning frameworks required to support them effectively.

The organisation also recognised that long-term agreements across all major areas of the business – including commercial arrangements, tournament delivery, and operational expansion – must be structured with greater strategic foresight, scalability protections, review mechanisms, and flexibility to adapt to evolving football, commercial, regulatory, and stakeholder obligations.

As football continues to evolve in scale, complexity, and obligation, one of the important lessons for Football Australia has been the need for future long-term agreements to maintain an appropriate balance between investing in elite performance and preserving the financial sustainability and flexibility required to support the broader football ecosystem over time.

That includes ensuring the game can continue investing responsibly across national teams, pathways, integrity systems, infrastructure, club development, referee development, grassroots participation, and the long-term health and growth of Australian football.

Similarly, the organisation identified the need to strengthen core support functions and modernise capability across finance, legal, media, commercial, governance, people and culture, planning, and operational delivery.

Football Australia must increasingly operate as a modern, aligned, service-oriented national sporting organisation capable of connecting and empowering all parts of the football ecosystem under a shared long-term vision.

The work now underway is intended to support that long-term direction.

PRIORITIES MOVING FORWARD

Our priorities moving forward are clear.

We will continue restoring the organisation toward a positive equity position while strengthening recurring and sustainable commercial revenue streams, improving forecasting discipline, receivables quality, and operational planning capability, and recalibrating the operating cost base where necessary. At the same time, we will continue investing strategically into football's long-term future.

Importantly, the work currently underway is neither short-term nor complete. Many of the investments being made across systems, capability, digital infrastructure, governance, pathways, and organisational strengthening are intended to position Football Australia and the broader game more sustainably over the long term, and that work will continue beyond 2025.

The broader objective is not simply short-term financial improvement, but the continued development of a more disciplined, aligned, transparent, and sustainable organisation capable of supporting the long-term growth of Australian football.

Not everything is complete. Cultural change is slower than structural change. Trust is rebuilt gradually through consistency, honesty, and disciplined action over time. Institutional maturity requires consistency over many years, not a single reporting period.

PROGRESS AND DIRECTION

Meaningful progress has been made across governance, financial discipline, competition development, leadership renewal, stakeholder alignment, and international credibility. Difficult issues that required attention have increasingly been brought into the open and confronted directly, with some resolved and others continuing to be addressed through the ongoing work across the organisation.

Although uncomfortable, that process is essential.

Importantly, this work is not being undertaken reactively or in isolation. A clearer long-term direction for Football Australia has increasingly emerged through the lessons, reviews, reforms, and strategic priorities identified during this period.

If Football Australia is to become the organisation the game deserves, then we must continue being willing to acknowledge honestly where improvement is required, learn from past shortcomings, and build stronger foundations for the future.

The broader ambition is not simply to strengthen Football Australia operationally, but to continue building a modern, sustainable, and respected member association within Asian and global football.

The work ahead will continue to require cooperation, alignment, and shared commitment across Football Australia, our Member Federations, the Australian Professional Leagues, clubs, and the broader football community as we collectively continue building the future of Australian football.

ACKNOWLEDGEMENTS

I would like to acknowledge and thank former Chief Executive Officer James Johnson and departing senior executives for their contribution to Australian football during their tenure. I also acknowledge and thank Heather Garriock for stepping down from the Board and stepping into the role of Interim Chief Executive Officer during an important period of transition for the organisation.

I thank my fellow directors for their commitment and stewardship during a demanding year. I thank our executive leadership, our staff, our coaches and all those working across our National Teams and football programs throughout the country.

Finally, I thank our members, stakeholders, partners and governments, clubs, players, coaches, referees, fans, volunteers, and supporters for their continued belief in Australian football and for the mandate entrusted to Football Australia to continue evolving into the national federation our game should and can be.

This year required honesty, discipline, and courage.

The work continues. But so too does our belief in the future of Australian football.



Anter Isaac

Chair

Football Australia



CEO'S REPORT

The year 2025 was marked by significant sporting achievements, and the beginning of a structural transformation to futureproof Football Australia for the upcoming FIFA World Cup™, AFC Asian Cup™ and youth FIFA World Cup™ cycles. It was also a landmark year for emerging talent and National Premier League (NPL) clubs, with the establishment of the CommBank Emerging Championships and the Australian Championship.

Football Australia also developed a new set of Enduring Principles, Values and Vision to better align the game. Created in collaboration with the Australian football family, these will help to guide decision-making, shape behaviours and set consistent standards for engagement and performance across all levels of the football community.

Stepping into the role of CEO in February 2026, I was conscious that the organisation was operating within legacy structures, financial pressures and operational complexities that required detailed review, honest acknowledgement and decisive action.

Our transformation started last year under Interim CEO Heather Garriock. It continues in 2026 as I reshape the organisation to improve performance and embrace innovation that sets us up for sustainable future growth.

STRENGTHENING THE FOUNDATIONS

During 2025, Football Australia's Board commenced a deliberate program that focused on strengthening governance, establishing financial discipline and building the organisational capability required to support the long term future of the game.

This included bringing new leadership to the Executive Leadership Team (ELT), enhancing accountability and financial oversight. Some appointments were designed to deliver an immediate impact, while other roles were established to support longer-term reform. These changes started the process to ensure Football Australia is better equipped to support the growth of the game and operate with greater consistency, clarity and confidence.

This transformation is not easy, and I would like to acknowledge and thank Heather Garriock for the significant contribution she has made during her tenure as Interim Chief Executive Officer.

At a critical period for the organisation, Heather was entrusted by the Board with 11 priorities spanning National Team performance, major event delivery, commercial growth, organisational reform and the future development of the game. Under her steady and committed leadership, Heather delivered on these priorities. These included supporting the CommBank Socceroos on their path to qualification for a sixth consecutive FIFA World Cup™, reinforcing Australia's standing on the global stage.

Heather also led the appointment of a new CommBank Matildas Head Coach, Joe Montemurro, and worked closely with the Asian Football Confederation (AFC) to progress delivery planning for the AFC Women's Asian Cup Australia 2026™.

Heather further initiated the Whole-of-Football Pathways Audit – an important long-term project focused on strengthening development pathways across the game.

At an organisational level, Heather strengthened leadership and administration to better serve Member Federations, clubs, participants and the broader football community.

Throughout her tenure, Heather remained focused on ensuring on-field momentum was matched by stronger foundations off the field. Her leadership has helped position Football Australia on a more stable and aligned footing.

FINANCIAL POSITION AND DISCIPLINE

The financial result for the year reflects both the legacy settings and necessary steps taken to address them. It includes one-off impacts associated with transition, restructuring and targeted investment in capability, alongside the resolution of several legacy matters. While some residual impacts will continue into the current reporting period, these are not considered long-term structural pressures.

Importantly, our cash position remains sound, and steps have been initiated to better align our cost base with long-term sustainability, including investments in systems, strategic products and innovation. This will provide stability as we continue to implement reform.

The current period remains one of restructure and fiscal discipline, with the benefits of reform expected to emerge over the medium term. Our focus is on building a credible and sustainable pathway forward – not short-term fixes.



SERVING THE GAME NATIONALLY

Football Australia is not structured to maximise profit. Our role is to serve and grow the game nationally. This means investing back into football through innovation and systems improvement to strengthen pathway development, participation and access, while delivering outcomes that benefit the broader football community and improve fan engagement across all football in Australia.

We must also create the conditions for football to grow at every level – from grassroots participation and community clubs to talent development, National Teams and the broader football ecosystem. This requires disciplined investment, long-term thinking and a clear focus on where Football Australia can have the greatest impact.

It also means recognising the value we create is not measured solely in financial terms. It is reflected in stronger pathways, better support for participants, improved alignment across the system, greater opportunities for players, coaches and referees, and a healthier foundation for the future of the game.

This balance will continue to shape how we prioritise investment, make decisions and lead the game nationally.

STRENGTH OF THE GAME

Encouragingly, the game remains in a strong position. As the world's most popular sport, football has a unique ability to unite communities across cultures, languages and borders.

Football remains the most participated sport in Australia, with more than 1.93 million Australians engaged across clubs, schools and community programs. This reflects the strength of the game at a community level and its enduring ability to connect people across the country.

Across the system, we are also seeing continued progress in coach education and referee development. A more aligned national approach, combined with stronger collaboration across stakeholders, is helping to lift standards and create clearer opportunities for improvement at every level of the game. This is critical to sustaining long-term success.

NATIONAL TEAMS SUCCESS

At the elite level, our National Teams continued to perform and inspire.

The CommBank Socceroos' qualification for a sixth consecutive FIFA World Cup™ is a significant milestone. It reflects the consistency, resilience and competitiveness of the program over an extended period and reinforces Australia's standing on the global stage.

This achievement sustained investment in pathways, coaching and high-performance systems and demonstrated the depth of talent emerging across Australian football. This depth was further demonstrated by the success of our Youth National Teams, including the CommBank Young Socceroos, who secured the AFC U20 Asian Cup China™ 2025 title.

Football Australia also appointed Joe Montemurro to lead the CommBank Matildas into their next phase, focusing on the AFC Women's Asian Cup Australia 2026™, qualification for the FIFA Women's World Cup Brazil 2027™, and the integration of emerging talent. The continued impact of the CommBank Matildas has seen them further consolidate their position as the leading brand in Australian sport, driving unprecedented visibility, engagement and participation across the game.

Together, our National Teams continue to play a central role in shaping the profile and future of football in Australia.

GROWTH AND RESPONSIBILITY

The continued growth of football presents both opportunity and responsibility. As Australia's most participated team sport and the number one sport for culturally and linguistically diverse communities, football reflects the social fabric of modern Australia – uniting people from more than 250 cultural backgrounds through a shared love of the game.

This diversity is one of football's greatest strengths. For generations, community clubs – many founded by migrant communities – have fostered belonging, identity and connection, playing a unique role in uniting communities and creating pathways for participation and development.

The introduction of the Australian Championship was a significant step in harnessing this strength. More than just a new competition, it strengthens the national football pyramid, connects grassroots with the elite game, and provides a platform to recognise community heritage while elevating emerging talent and standards across the football ecosystem.

However, continued growth is placing pressure on facilities, infrastructure and system capacity. Addressing this will require sustained collaboration with governments, Member Federations, grassroots clubs and partners, alongside ongoing advocacy to secure the investment needed to support the game.

The football ecosystem that supports the game must be strong, aligned, and sustainable – that is the responsibility in front of us.

THE PATH FORWARD

Looking ahead, our priorities are clear. We will continue to strengthen the foundations of Football Australia through disciplined financial management, improved planning and operations, innovation, stronger governance and structural reform. We will focus on creating conditions for long-term growth across the game. Central to this work is a more aligned football system – one that brings together our Member Federations, the Australian Professional Leagues (APL), players, coaches, referees, volunteers, fans, partners and government around a clearer shared direction for the future of football in Australia.

We will also continue to modernise the organisation and invest in the systems, capability and innovation required to support a more sustainable and professional game.

This work will be underpinned by greater transparency, clearer accountability and disciplined execution. Just as importantly, it will be guided by a willingness to listen, to learn and to work constructively with and across the football community.

The year 2025 does not represent the destination, rather, it represents an important year. It is an important step in a longer journey – one focused on building a more unified, resilient and sustainable organisation, with a clear sense of purpose and momentum.

I would like to thank our Board, our staff, our Member Federations, the APL, our partners, fans and the broader football community for their continued support and commitment throughout this period.

The work ahead will take time, but we are moving forward with clarity and discipline, and confidence in the path we are on.



Martin Kugeler

Chief Executive Officer

Football Australia



ASC CHAIR MESSAGE

A message from the Chair of the Australian Sports Commission – Kate Jenkins AO

Continuing to drive Australian sport forward is at the heart of everything we do at the Australian Sports Commission.

We want to bring out the best in everyone involved in sport because that's how we will become the world's best – by working together and bound by a common purpose.

We encourage and help Australians of all backgrounds, ages and abilities to get involved in sport and we advocate for sport and the positive influence it has on the nation.

As we look towards next year's Milano Cortina Winter Olympic and Paralympic Games, the Glasgow Commonwealth Games, Los Angeles 2028 and Brisbane 2032, our vision is for sport to be safe, fair, accessible and inclusive.

Every athlete will be supported to reach their full potential with the Australian Government's record \$385 million investment package for sport ensuring Australians have world class pathways and support at all levels of sport from participation to high performance.

This includes a record \$54.9 million for Para sport – doubling previous funding – ahead of Brisbane 2032.

Our grant programs support athletes, coaches, officials and organisations, while our Sporting Schools program is helping more children access free and fun sporting activities than ever before.

Work is also underway to upgrade the AIS Campus in Canberra, so it is once again modern and world-leading.

The AIS Podium Project will deliver three new facilities, including a new multi-story and para-accessible accommodation, a Testing and Training Centre and indoor Sport Dome.

Construction will commence later this year with the AIS Podium Project being the first stage in delivery of the broader AIS Campus Masterplan – the ASC's long term vision to ensure the AIS Campus continue to evolve as Australia's world leading high performance sport precinct.

As Australian high performance sport continues to win well and build sustainable success towards Brisbane 2032 and beyond, we're also addressing the barriers people tell us they face participating in sport so all Australians that want to be involved can be involved in sport. This is how we will play well.

I know success will be greatest when every part of the system is able to perform their role at their best and I'm confident that the actions we take now will create a lasting legacy for Australian sport that will benefit us all for years to come.



Australian Government
Australian Sports Commission



FOOTBALL AUSTRALIA 2025 SNAPSHOT

#1 Participated

Team Sport in Australia, with over 1.93 million participants and over 2,200 active clubs

#1 Sport for CALD

communities in Australia, with 250 cultures represented

CommBank Growing Football Fund

The fund has awarded 331 grants, including helping more than 1,100 women advance in their coaching pathways

Multicultural Programs

Over 3,600

participants engaged in Multicultural Settlement Program (MSP) and Multicultural Youth Program (MYP) programs nationally

Firsts in 2025



Rebrand of National Youth Championships to Emerging Matildas and Socceroos Championships



Launch of Australian Championship



New online store partnership with Fanatics

Digital Growth



5,040,094 social media followers (8% ↑ on 2024)



29,434 unique pieces of content produced in 2025 (19% ↑ on the previous year)



Australian Championship Engagement

- › 17 million impressions
- › More than 3.1 million video views
- › The competition's following has grown to 47,259 followers

Advocacy and International Relations

9 submissions

to federal, state and territory governments

Launch of our historic

Securing Our Football Future – our Whole-of-Football Policy Platform to Government

5 football diplomacy events, connecting 1,000+ leaders in sport, industry and government

Targeted international relations initiatives partnering with **22 Member Associations** or Regional Associations across Asia and Oceania

National Teams

CommBank Matildas are #1 favourite team

for women in Australia and Australia's #1 Sporting Brand
Source: Gemba Insights



Won U20 AFC Asian Cup™

CommBank Socceroos qualified for their sixth straight **FIFA World Cup™**

National Teams played

94 games in total in 2025

Referees and Coaches



More than **16,000** course enrolments recorded



3 Australian referees selected to oversee the FIFA Club World Cup 2025™ Final



10,664 courses successfully completed



47,822 learning modules were completed

Australian Championship coverage reached more than **2.4 million Australians**

Six-year partnership extension with CommBank

Hahn Australia Cup

718 clubs

across Australia participated

Talent Identification

Football Australia continued to lead player identification through the FIFA Talent Development Scheme (TDS)



1,100 boys and girls aged 15–20 participated in training sessions, matches, or both



34 TDS matches were conducted, incorporating testing, coach workshops and parent workshops



9 two-day TDS events combined training, testing, wellbeing sessions and education workshops



FINANCE REVIEW

Aligned to the four-year football cycle, the 2025 financial year served as an important period of investment and consolidation for Football Australia as the organisation continued to build on the momentum generated by the FIFA Women's World Cup 2023™.

Revenues grew to \$140,377,000, representing the strongest result since the separation of the A-League and reflecting continued commercial momentum and audience engagement across the game. This growth enabled continued investment aligned with the long-term objectives of strengthening the organisation, building capability across the football ecosystem, and preparing for major tournaments in 2025 and 2026, including the AFC Women's Asian Cup 2026™ and FIFA World Cup 26™.

The consolidated result presented in this report incorporates the activities of the Local Organising Committee AFC Women's Asian Cup 2026 Pty Ltd which is a wholly-own subsidiary of Football Australia. This entity recorded revenues and expenses of \$18,807,000 which are included with the consolidated results, with the contribution to the Total Comprehensive Income being \$nil (2024: \$nil).

The net statutory loss for the year ended 31 December 2025 was \$15,340,000 (2024: \$8,547,000). The statutory loss includes significant items, that in the Football Australia directors' view, are required to be separately disclosed by virtue of their size or incidence to enable a full understanding of the financial performance or which are unusual in nature and outside the normal course of business.

The 2025 statutory results include the following significant items:

- Loss Allowances against legacy commercial matters, which due to the size in 2024 and 2025 has been separately disclosed.
- Costs to implement long term strategic cost reduction and transformation initiatives that commenced in 2025 and is expected to continue into 2026.
- Provision for costs relating to the resolution of legal proceedings.

Due to the size and unusual nature of these items and that they are outside of normal business operations, the Football Australia directors believe it appropriate to recognise them as significant items.

The following table includes a reconciliation of the statutory result to the (non-IFRS) operating result of \$5,427,000.

	2025 \$'000	2024 \$'000
Total comprehensive loss for the year	(15,340)	(8,547)
Loss Allowances	6,000	4,111
Provision for settlement of legal proceedings and claims	3,084	-
Business transformation costs	3,027	-
Operating Result excluding significant items	(3,229)	(4,436)
Addback: Grants & Distributions	8,656	8,520
Operating Result before Grants & Distributions	5,427	4,084

The 2025 financial year saw significant progress across a number of strategic initiatives and organisational reforms designed to strengthen Football Australia's operational capability and long-term sustainability.

Key areas of investment and focus included:

- **Investment in our high-performance programs**, including the continued expansion of national team activities. The 2025 program included a full schedule of domestic and international camps and participation in 10 major international tournaments across 11 national teams. During the year, Football Australia also led the appointment of a new head coach for the CommBank Matildas, supporting preparations for the AFC Women's Asian Cup 2026™ to be hosted in Australia.
- **Major competition development**, including the successful delivery of the inaugural Emerging Championships and the launch of the Australian Championship, strengthening national player pathways and providing new competitive opportunities across the football pyramid.

- **Commercial growth and partnerships**, highlighted by the extension and expansion of Football Australia's partnership with CommBank. The renewed agreement strengthens one of the most significant commercial relationships in Australian sport and now includes support for both the CommBank Matildas and the CommBank Socceroos, alongside continued investment in grassroots football and national participation programs. The partnership reflects CommBank's long-term commitment to the growth of football in Australia.
- **A comprehensive reset of our broadcast strategy**, including the transition to a new broadcast agreement with Paramount ANZ, whereby AFC broadcast rights have been acquired and bundled into the agreement. In addition, broadcast streaming services with our Member Federations were consolidated, impacting the financial statements through higher broadcast revenues, expenses and distributions while strengthening the national media ecosystem for football.
- **Strategic planning and governance reforms**, including the finalisation of Football Australia's Corporate Strategy 2026–2029, which provides a clear framework to guide the next phase of growth across participation, high performance, commercial development and fan engagement. This work was supported by strengthened leadership structures, governance settings and operational discipline across the organisation.
- **Continued investment in grassroots football**, including enhancements to the PlayFootball platform to better support community clubs, volunteers and participants across the country, alongside continued delivery of participation programs such as Coles MiniRoos.
- **Strengthening football development pathways**, including completion of the Whole of Football Audit examining the national talent development ecosystem and identifying opportunities to further strengthen the development environment for emerging Australian players.

- **A strengthened cash position**: our cash position strengthened during the financial year, due largely to positive net operating cash flows, achieved whilst increasing investment in our strategic priorities including our PlayFootball platform.
- **Promoting Women's Football via the AFC Women's Asia Cup 2026™**: investing \$18,807,000 in staff resources and operational capabilities in preparation of the successful delivery of the 2026 Women's Asian Cup 2026™; helping to further promote the international women's game and to engage and connect with fans both locally and abroad.
- **Operational capability and system improvements**, including the renewal of key digital platforms, improvements to data security, and enhanced debtor management processes to support greater transparency, efficiency and alignment with national and international governance standards.

These initiatives, while essential to the game's future trajectory, required substantial up-front investment and contributed to the financial outcomes for the year. They nevertheless represent important steps in strengthening Football Australia's operational foundations and strategic direction.



FINANCIAL SUMMARY

FOR THE YEAR ENDED 31 DECEMBER 2025 (FY2025)

REVENUES		
	2025 \$'000	2024 \$'000
Broadcast and other rights	18,766	19,360
Sponsorship	35,331	23,336
Gate Receipts	11,560	13,441
Hosting of events	6,625	10,002
Grants	37,144	16,281
Prize Money	10	45
Registration & Affiliation	14,194	16,024
Merchandising	2,256	3,577
FIFA Legacy funding	-	5,273
Cost Recoveries	7,182	6,936
Finance income	931	319
Other	6,378	9,404
	140,377	123,998

EXPENSES		
	2025 \$'000	2024 \$'000
National Team and Employee Travel	21,003	20,951
Broadcasting and Broadcasting rights	10,413	11,519
Event Hosting	11,484	9,112
Marketing & Media	8,545	5,067
Sponsorship & Licensing expenses	4,762	4,005
Team and employee benefits	63,126	49,823
Other Team Expenses	1,800	2,159
Professional & Consultants	3,038	2,382
Communication & Technology	8,404	6,976
Operating and administration costs	4,989	5,347
Loss Allowances	6,000	4,118
Depreciation and Amortisation	2,069	1,070
Other	1,539	1,496
	147,172	124,025

SUMMARISED P&L		
	2025 \$'000	2024 \$'000
Revenues	140,377	123,998
Expenses	-147,172	-124,025
Deficit before Grants & Distributions	-6,795	-27
Grants & Distributions	-8,545	-8,520
Net Deficit	-15,340	-8,547

SUMMARISED BALANCE SHEET		
	2025 \$'000	2024 \$'000
Total Assets	106,691	76,009
Total Liabilities	109,172	63,150
Net Assets / Net Equity	-2,481	12,859



REVENUE REVIEW

Total revenue for the 12-month period to December 2025 was **\$140 million**, up 13% from FY2024.

Revenue comprised the following key categories:

- **Broadcast and Other Rights**

Broadcast revenue reflects the mix of home and away matches delivered during the year, with home fixtures generating higher value. The outcome in 2025 was influenced by a relatively higher proportion of away fixtures compared to 2024, partially offset by the continued operation of the centralised broadcast and streaming arrangements.

- **Sponsorship**

Sponsorship revenue reflects a strong portfolio of commercial partners, including Allianz, Cadbury, Coles, CommBank, Hahn, Milo, Nike, Qantas and Superloop. During 2025, CommBank expanded its partnership to include naming rights for the Socceroos and men's youth teams, further strengthening its position as a principal partner across national team programs. This, alongside continued support from key partners, underpinned the delivery of Football Australia's commercial strategy.

- **Gate Receipts**

Gate receipts were impacted by softer attendance across selected fixtures during the year. Overall crowd engagement remained strong across key events.

- **Host Government**

Revenue from state and territory governments remained strong, reflecting continued support for national teams and competitions across Australia, while less than the levels of 2024.

- **Grants**

Grants revenue totalled \$37.1 million, a material increase from the prior year (FY2024: \$16.3 million) with the increase largely due to additional funding received in support of the AFC Women's Asian Cup 2026™.

- **Prize Money**

Prize money was negligible in 2025, falling to \$10,000 (FY2024: \$45,000), consistent with the football calendar.

- **Registration and Affiliation**

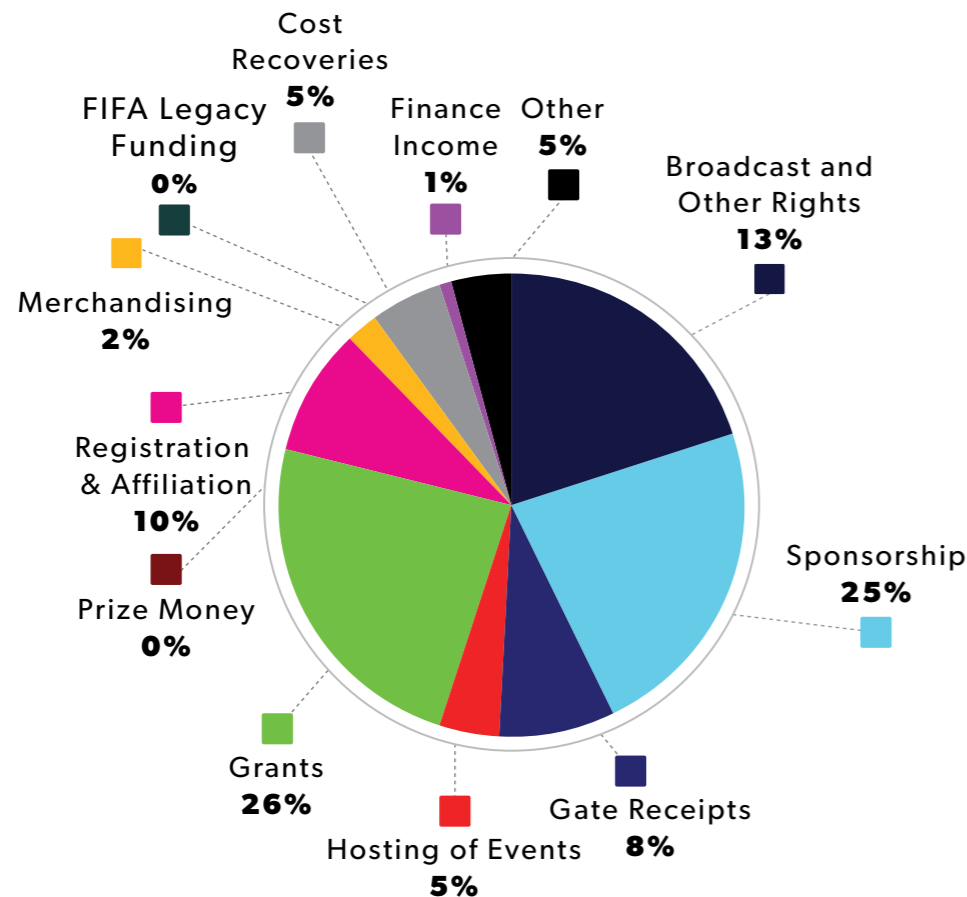
National Registration fees were held flat in 2025.

- **Merchandising**

Merchandise sales totalled \$2.3 million as fan engagement remained strong.

- **Other Revenue**

All revenues not captured under specific categories are allocated to Other Revenue. Significant items include domestic product and integrity fees, cost recoveries, and fees from APLCO.



EXPENDITURE REVIEW

Investment and Programs

- **National Teams Unit**

A total of \$43.6 million was invested in the national teams' high-performance programs. This included \$9.1 million in player payments under the revenue-sharing model agreed by the PFA and FA, which ensures equal treatment of the CommBank Socceroos and CommBank Matildas. Key activities supported by this investment included the Socceroos' FIFA World Cup™ qualification campaign, appointing a new head coach of the Matildas and supporting the Matildas' preparation for the AFC Women's Asian Cup 2026™, and participation in major tournaments such as the FIFA U-20 Asian Cup™ (Young Socceroos) & FIFA U-17 Asian Cup™ (Joeys).

- **Community**

Football Australia's community programs focus on growing participation and strengthening engagement across Australia's diverse communities. Delivered in collaboration with Member Federations, Associations, and Clubs, key initiatives include Coles MiniRoos, Club Changer, Sporting Schools, and targeted Multicultural Youth and Settlement programs, supporting inclusive and accessible grassroots participation nationwide.

- **Technical Development**

In 2025, Football Australia's technical development efforts have centred on coach education and accreditation, community initiatives, and broader technical development programs. These priorities reflect a continued strategic focus on strengthening the game's foundations, building capability across the football ecosystem, and supporting sustainable participation and development at all levels.

- **Competitions**

Football Australia's key domestic competitions continued to progress in 2025. The Hahn Australia Cup remained a cornerstone of the national calendar,

while the Emerging Championships (formerly National Youth Championships) supported ongoing talent development pathways. The successful delivery of the inaugural Australian Championships marked a significant step in strengthening the domestic competition structure.

Direct costs represent the costs directly associated with commercial revenue streams.

- **Broadcasting and Media Rights**

Broadcasting-related expenses reflect the ongoing implementation of the Paramount ANZ agreement, including AFC rights. Football Australia continued to support the centralisation of Member Federation streaming rights and associated production services.

- **Event Hosting**

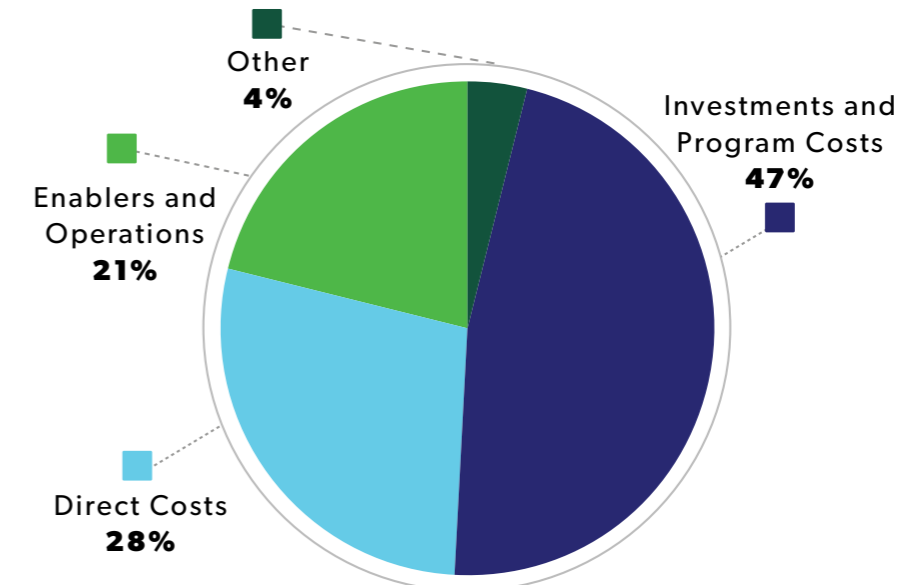
Football Australia hosted ten CommBank Matildas international friendlies and three CommBank Socceroos matches in 2025, including two FIFA World Cup qualifiers. Associated costs are directly linked to matchday revenues such as ticketing and host government contributions, with the overall impact reflecting the scale of the match program.

- **Commercial, Sponsorship & Licensing Costs**

Costs associated with sponsorship, licensing, and merchandising activities remained aligned with revenue generation across these streams, reflecting ongoing delivery of commercial partnerships and related obligations.

Enablers and Operations represent the costs of management and enabling functions, including overheads such as rent, insurance, and technology. In 2025, this encompassed key investments in the continued improvement of the PlayFootball registration platform, legal, business structuring, and governance-related activity.

Other includes non-cash expenses of depreciation and amortisation, as well as an increase in loss allowances.

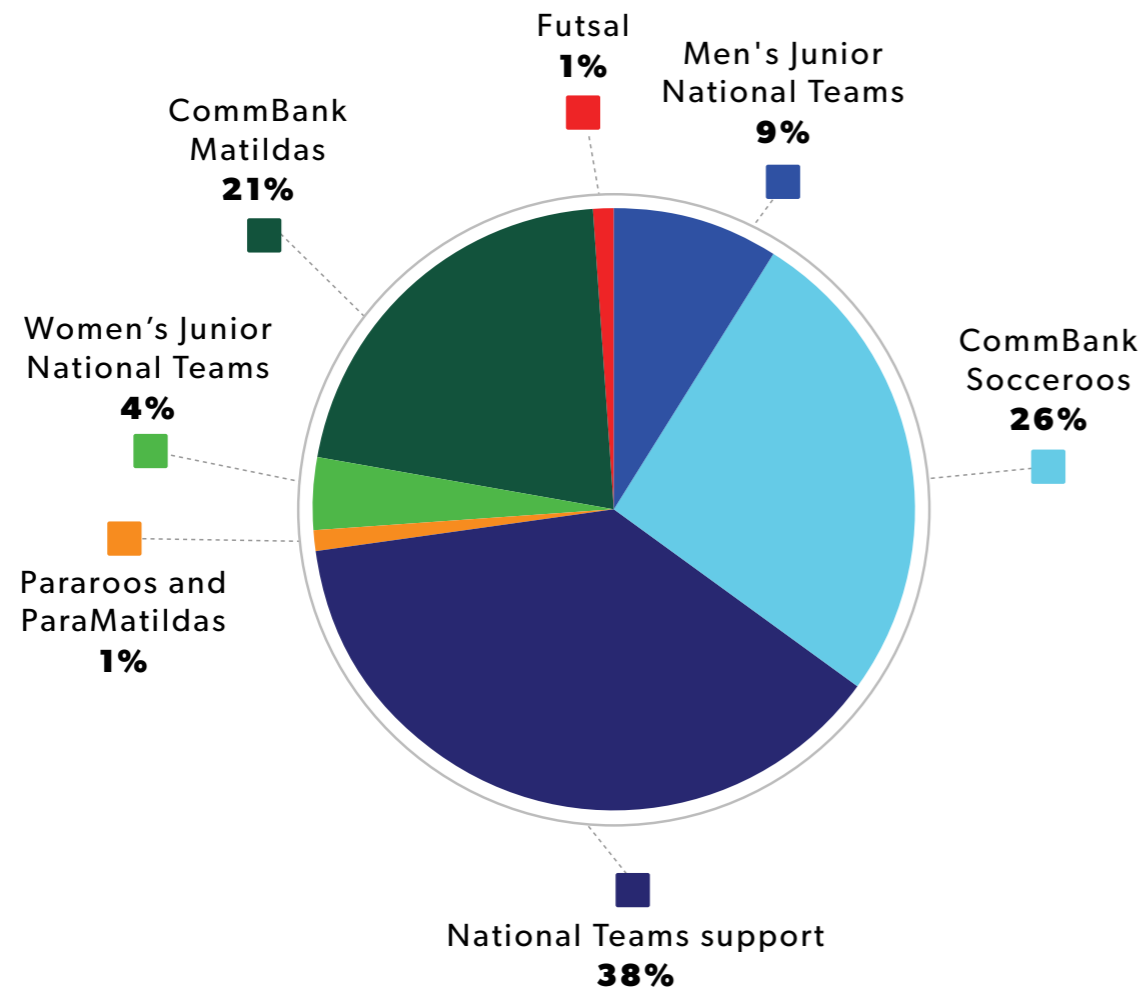


NATIONAL TEAMS

The **CommBank Socceroos** successfully progressed through their FIFA World Cup 26™ qualification campaign, securing qualification and reinforcing Australia's strong position on the international stage, while maintaining high levels of national engagement.

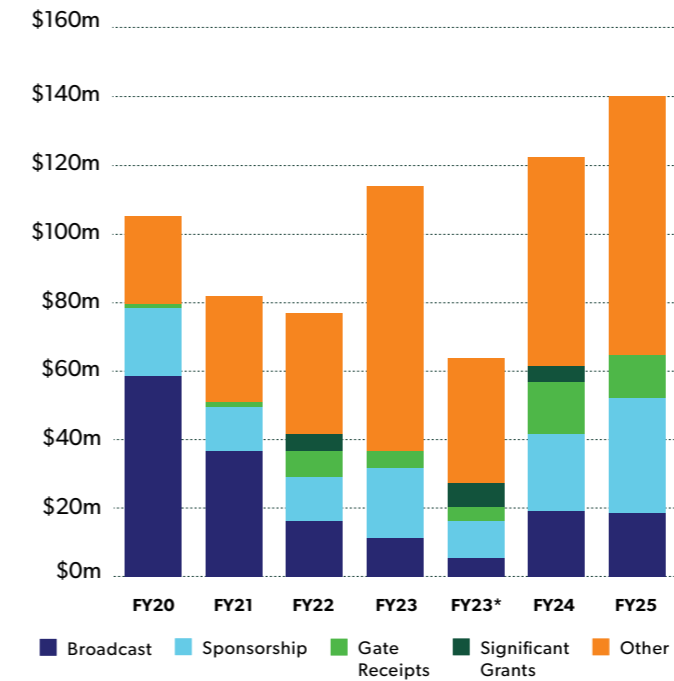
The **CommBank Matildas** delivered an expanded program of international fixtures in Australia, sustaining strong fan interest and engagement and further strengthening their position as one of the country's most prominent national teams.

National Teams support includes centralised national team resources, coaching staff, team management personnel and medical support team. Key investments in the year included an uplift in data and analytics, as well as costs associated with coaching transition.

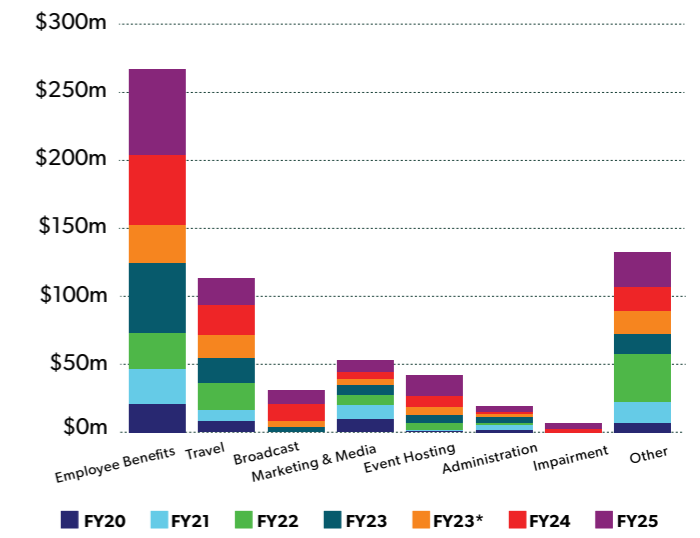


HISTORICAL TRENDS

Revenue



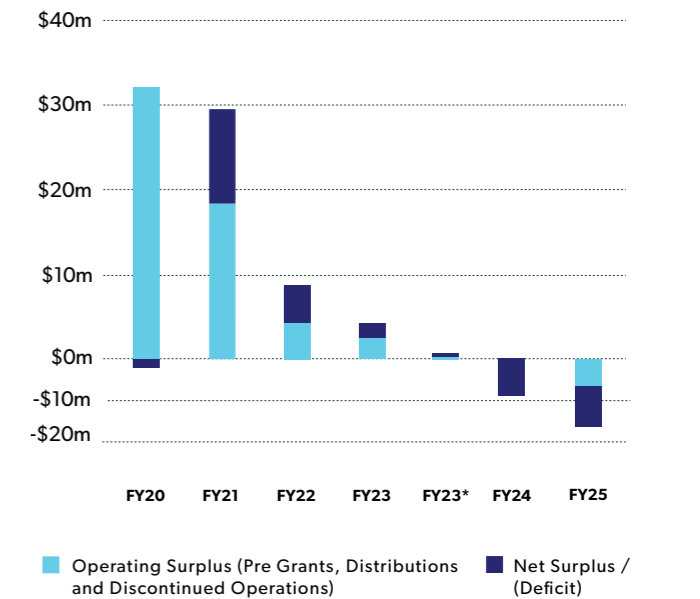
Expenses



Grants & Distributions



Surplus / Deficit



*During 2023, our fiscal year end date has been changed from 30 June, 2023 to 31 December 2023. In accordance with accounting standards the accompanying financials cover a short accounting period from 1 July 2023 to 31 December 2023.



CORPORATE GOVERNANCE REPORT

Strong governance remains a priority for Football Australia. This report provides an overview of our governance performance in 2025, and reflects our ongoing commitment to strengthening governance and organisational effectiveness in alignment with the Australian Sports Commission’s Sport Governance Principles. The following table summarises the key initiatives undertaken during 2025 to enhance governance.

ASC SPORT GOVERNANCE PRINCIPLES	KEY GOVERNANCE ENHANCEMENTS
<p>1. The spirit of the game</p> <p>An organisation’s culture and behaviours should be underpinned by values which are demonstrated by the board and embedded in its decisions and actions.</p>	<ul style="list-style-type: none"> • Our Values – Welcome, Ready, Connect, Excel, Protect, released in conjunction with <i>Corporate Strategy for 2026-2029</i>. • Approved a new Code of Conduct for Directors.
<p>2. The team</p> <p>Across a sport, boards should work together to govern collaboratively and create alignment to maximise efficient use of resources and implement whole of sport plans.</p>	<ul style="list-style-type: none"> • Member Services function and engagement plan established. • New Member Standing Committees engaged. • Enduring Growth Principles released. • National Participation Plan consultation and co-design.
<p>3. The gameplan</p> <p>The board is responsible for overseeing the development of the organisation’s vision and strategy as well as determining what success looks like.</p>	<ul style="list-style-type: none"> • <i>Corporate Strategy for 2026-2029</i> released.
<p>4. The players</p> <p>A board should be a diverse group of people who collectively provide different perspectives and experience to facilitate more considered decision-making.</p>	<ul style="list-style-type: none"> • Board Skills Matrix updated.
<p>5. The rulebook</p> <p>An organisation should clearly define and document its structure and the duties, responsibilities and powers of members, directors, committees and management.</p>	<ul style="list-style-type: none"> • FA Constitution enhancements adopted. • Board Charter updated. • Delegation of Authority updated. • Policy and Regulation Framework established.
<p>6. The playbook</p> <p>Through effective processes and continual review of its performance, the board is able to demonstrate accountability and transparency to its members and stakeholders.</p>	<ul style="list-style-type: none"> • Governance outcomes reported in <i>Football Australia 2025 Annual Review</i>.
<p>7. The defence</p> <p>To proactively protect the organisation from harm, the board ensures the organisation has and maintains robust and systematic processes for managing risk.</p>	<ul style="list-style-type: none"> • Risk Management Framework – Risk Management Policy, Risk Appetite and Tolerance Statement renewed.
<p>8. The best and fairest</p> <p>An organisation should have measures and protocols to ensure integrity of the sport and safeguard its participants.</p>	<ul style="list-style-type: none"> • Whistleblower Policy updated • Misuse of Drugs and Medicine Policy approved by Sports Integrity Australia (SIA) and FA Board. • Advanced consultation and amendments to National Complaints Procedure and National Code of Conduct and Ethics.
<p>9. The scorecard</p> <p>The board must have an appropriate system of internal controls to enable it to monitor performance, track progress against strategy and address issues of concern.</p>	<ul style="list-style-type: none"> • Ambitions, Success Measures and KPIs established in conjunction with release of <i>Corporate Strategy for 2026-2029</i>.



LEADERSHIP SUMMIT

Building on the success of its inaugural event in 2024, Football Australia hosted the second Australian Football Leadership Summit, on 25–26 August 2025 in Sydney, reinforcing its commitment to leadership excellence across the game.

The summit brought together 120 of Australian football’s most influential and emerging leaders, alongside global stakeholders from FIFA, the Asian Football Confederation (AFC) and the Oceania Football Confederation (OFC), reflecting a unified national approach and strong international engagement.

A UNIFIED LEADERSHIP MOVEMENT

The summit forms part of a broader strategy to strengthen how football leads, collaborates with and serves its community. The 2025 edition placed increased emphasis on long-term, values-driven decision-making, encouraging leaders to challenge assumptions, think strategically and act with clarity and confidence.

Advancing a Transformational Leadership Agenda

As the concept and practice of leadership continued to evolve beyond operational priorities, the program focused on the cultural, behavioural and human dimensions of leadership. Structured around three core pillars, the summit aimed to:

- enhance personal leadership effectiveness
- strengthen alignment and cohesion across teams
- build resilient, high-performing organisations.

A consistent theme throughout the program was the importance of empowerment, collaboration and shared accountability in building a contemporary leadership culture.

Welcoming back Professor Boris Groysberg

A highlight of the 2025 summit was the return of Professor Boris Groysberg of Harvard Business School. His globally recognised expertise and case-study approach challenged participants to think more deeply about performance, culture and leadership in complex environments, while connecting these insights to the realities of football and modern organisations.



Case Studies and Leadership Sessions

The program featured a series of globally recognised case studies, and interactive sessions designed to strengthen leadership capability and decision-making, including:

- **Performance vs. Culture:** Rob Parson at Morgan Stanley
- **Longevity and Adaptability:** Thomas Müller – Mr. Bayern Munich
- **Motivation and Retention:** Engaging, Inspiring, Motivating & Retaining Employees
- **Culture at Scale:** Amazon: Cult or Culture?
- **Building a Winning Organisation:** From Neverkusen to Meisterkusen: Building a Winning Organization at Bayer Leverkusen
- **Drivers of Organisational Success:** Building a Great Company in 2023.

Strengthening Connection and Continuity

The summit also prioritised connection across the football ecosystem. Networking opportunities, including the welcome dinner, fostered collaboration, trust and alignment among leaders.

Importantly, the summit forms part of an ongoing leadership journey, supported by continued development initiatives aimed at embedding learning into practice.

Measurable Impact and Continued Momentum

Participant feedback reinforced the summit’s growing value, highlighting:

- strong support for its continuation as an annual initiative
- its meaningful impact on leadership capability and mindset
- an increased demand for cross-sector collaboration and shared learning
- opportunities to expand the program to include targeted, small-group sessions.



PARTICIPATION CENSUS

In 2025, the National Participation Report confirmed the continued strength and growth of football across grassroots and community levels, reinforcing its position as Australia's most-played team sport.

The report recorded 1.93 million participants nationwide – a 1% increase on 2024, which continues to build on the record growth achieved in 2023.

This growth highlights football's unique reach into every corner, culture and generation in Australia, with participation now evident in every postcode and community.

As outlined in the foreword, this scale is underpinned by a national network of more than 3,300 community clubs, including over 2,200 active clubs delivering organised football competitions and programs, supported by a growing workforce of coaches, referees and volunteers.

Driven by the ongoing success of Australia's National Teams and strengthened by targeted investment in grassroots programs, football continues to welcome more Australians into the game than ever before.

This growth also reflects a clear strategic focus – one that creates more opportunities to play and improves the quality of football experiences, thus ensuring the game remains inclusive and accessible to all.

Football Australia's grassroots programs have continued to play a central role in this growth. Initiatives such as Club Changer and the Growing Football Fund, delivered in partnership with CommBank and the Australian Sports Commission, have strengthened club capability, improved governance and supported more inclusive and welcoming environments – particularly for women and girls.

These programs have enabled clubs to expand participation, attract and retain volunteers and deliver higher-quality football experiences at the community level.

The continued expansion of football in schools has also played a key role, providing an important entry point into the game and supporting lifelong participation.

With demand continuing to grow, this focus also reinforces the importance of sustained investment in community infrastructure to meet current and future needs.

Building on the strong results of 2025, Football Australia will continue to work collaboratively with Member Federations, governments and partners to ensure more Australians have the opportunity to play, connect and thrive through football.



Key insights from the 2025 National Participation Report



TOTAL PARTICIPATION

Increased by 1% to 1,930,000 participants nationwide



WOMEN AND GIRLS' PARTICIPATION

Increased by 4% to 230,663 participants across all formats



COMMUNITY CLUB NETWORK

More than 3,300 community clubs nationwide, including over 2,200 active clubs delivering organised football competitions and programs



OUTDOOR FOOTBALL PARTICIPATION

Increased by 1% to more than 640,000 participants



SOCIAL AND FLEXIBLE FOOTBALL ENGAGEMENT

Increased by 3% to more than 170,000 participants



SCHOOLS AND COMMUNITY PROGRAMS

Engaged more than 158,000 students nationwide, maintaining strong participation levels following significant growth in 2024



WORKFORCE GROWTH

Sustained growth in coaches, referees and volunteers supporting delivery of football across all levels with an increase of 20%

NATIONAL TEAMS REPORT

The year 2025 was a hugely successful year on and off the field for the Australian National Football Teams, as the CommBank Socceroos secured direct qualification to the FIFA World Cup 26™ for the first time since 2014, the Matildas prepared for the AFC Women's Asian Cup Australia 2026™ on home soil, and the increased investment in our National Youth Teams netted silverware across both the women's and men's programs.

At the senior level, the CommBank Socceroos qualified directly for a sixth consecutive FIFA World Cup™, with a 2-1 away victory over Saudi Arabia, but it was the 1-0 win over Japan at a sold-out Optus Stadium in Perth that laid the foundation for the CommBank Socceroos to finish a comfortable second in the qualifying group and book a ticket to the United States, Canada and Mexico.

The final stage of qualification was driven by the recruitment and consolidation of team staff under Head Coach, Tony Popovic, with an emphasis on creating an elite high-performance environment, as well as an increased focus by the National Teams Unit on monitoring and supporting the players between the FIFA windows. This helped the CommBank Socceroos achieve a historic 11-game undefeated streak over this period.

The CommBank Matildas entered a new chapter with the appointment of Joe Montemurro as Head Coach, signalling a strong commitment to the continued development of the program as it prepares for upcoming major tournaments, including the AFC Women's Asian Cup Australia 2026™ and the FIFA Women's World Cup 2027™ cycle.

Alongside the coaching appointment, a key focus for the program has been the consolidation and strengthening



of the CommBank Matildas' staff environment. This has included recruitment and alignment across technical, performance support and operational roles, to ensure the program continues to deliver a world-class high-performance environment for players and staff.

Beyond the senior teams, the men's and women's National Youth Teams had a memorable year highlighted by the Subway Young Socceroos (Men's U20s) winning the AFC U20 Asian Cup China 2025™, and qualifying for the FIFA U-20 World Cup Chile 2025™ for the first time since 2013. Football Australia also commenced the women's futsal program in 2025 – a historic moment for the sport in Australia.

Trevor Morgan led the U20s through an undefeated run at the AFC U20 Asian Cup China 2025™, defeating Kyrgyz Republic, Qatar, China PR, Iraq and Japan before a memorable penalty shootout victory over Saudi Arabia in the final – becoming the first Australian Youth Team to win the AFC Asian Cup™ since we entered the Asian Football Confederation (AFC) in 2005.

At the FIFA U-20 World Cup Chile 2025™, the Subway Young Socceroos missed a place in the knockout phase after falling to football heavyweights Italy (0-1) and Argentina (1-4), before claiming their first win – over Cuba – at a FIFA U-20 World Cup™ since 2003.

Australia's women's pathway also had success in 2025 with the U16 and U23 women's teams claiming titles at their respective ASEAN Football Federation competitions, providing valuable international exposure, confidence and development opportunities for emerging players.

Football Australia continued its commitment to building a connected women's National Team pathway, with the appointment of Michael Cooper (CommBank Junior Matildas – U-17 Women's National Team) and Alex Epakis (CommBank Young Matildas – U-20 Women's National Team) as Head Coaches. These appointments provide renewed leadership for Australia's key youth programs as the teams build towards upcoming AFC Asian Cups and FIFA World Cups – and consolidate the critical technical alignment within the women's National Team's pillar, from the Matildas through to our youth teams.

Both women's youth teams enjoyed positive campaigns throughout the year, securing Phase 1 qualification victories in their respective AFC competitions, and positioning themselves strongly for their respective Asian Cups in early 2026, with a place at the World Cup the ultimate goal for both teams.

On the men's side, former Socceroo (1999-2000) and Adelaide United FC Head Coach (2020-2025), Carl

Veart, was named Head Coach of the Men's U-17 team (the Subway Joeys) in 2025. He steered the team through a difficult AFC U17 Asian Cup™ Saudi Arabia 2026 Qualifiers group, setting the team up for the AFC U17 Asian Cup™ Saudi Arabia 2026.

Football Australia also took important steps to strengthen the base of both the women's and men's pathways, building deeper connections to U15 and U16 age groups and programs. This was driven by the start of the annual FIFA U-17 World Cups calendar and embraced Football Australia's focus on elevating the National Youth Championships, which were renamed the CommBank Emerging Matildas and CommBank Emerging Socceroos Championships in 2025.

The CommBank Emerging Matildas and CommBank Emerging Socceroos Championships strengthened the national pathway significantly in 2025, bringing together the best young players from across the country in a high-performance environment aligned with National Team principles and playing style, with National Team Coaching staff playing a deeper role in the Championships. National Team workshops were developed to educate our highest young talent as an introduction to their elite player journey.

Australia's National Teams also played a part in improving football connections around the world with our teams taking part in tournaments in Europe, China, Japan, the Republic of Korea and the Pacific Islands.

Football Australia hosted youth teams in Australia, including Korea Republic U-20 Women's and Malaysia U-15 Men's and Women's, at the 2025 CommBank Emerging Championships.

The National Teams Unit also built on the strong foundations set in 2024 by improving player performance systems and connections for all our National Team players, as well as implementing 12 key high-performance data projects that provided efficiencies and insights to National Team coaches, analysts and Sports Science & Sport Medicine staff. The data projects included the implementation of a depth chart process to facilitate player selections; automation of data capture to include game exposure and health reporting into our Athletic Management System, allowing improved player support in a targeted approach; using AI to determine likely World Cup draw scenarios; and creating a National Teams Match Tracker Dashboard to efficiently track team progress, match details and form.

The continued growth of our National Teams programs and collaboration with A-League clubs was also reflected in the increasing number of Australian players securing professional opportunities overseas.

Players across the pathway continued to progress into professional environments in Europe, the United States and Asia, highlighting the growing global recognition of Australian talent and the strength of the national development system.

“ 2025 was focused on honouring what this team has built while laying the groundwork for what's ahead - from preparing for the home AFC Women's Asian Cup to strengthening alignment and pathways across our women's national teams. There is enormous talent coming through, and last year was about harnessing that momentum and setting clear foundations for the future. ”

- Head Coach of the Matildas, Joe Montemurro



“ We were extremely proud to achieve our goal of qualifying for a sixth consecutive FIFA World Cup. We started in a difficult position and managed to qualify in a tough group. We overcame the difficulty through resilience, character and quality. Direct qualification enabled us to play a variety of opponents and get an early taste of travelling to the United States and Canada. It also allowed us to provide opportunities to a large number of players, which has expanded our depth for the 2026 FIFA World Cup and beyond. ”

- CommBank Socceroos Head Coach Tony Popovic



COMMBANK MATILDAS REPORT

COMMBANK MATILDAS

The year 2025 saw a 'passing of the torch' for the CommBank Matildas, with new Head Coach, Joe Montemurro, taking over from Interim Head Coach, Tom Sermanni, midway through the year. With the AFC Women's Asian Cup Australia 2026™ on the horizon, focus throughout the year was on preparation for that tournament.

Highlights throughout 2025 included a debut appearance at the SheBelieves Cup, an impressive 10 matches on home soil, and the celebration of Sermanni's 150th match in charge of the National Team.

SheBelieves Cup

The 2025 SheBelieves Cup, an invitational round-robin tournament held in different cities in the United States, featured former world champions Japan and United States, as well as Copa América Femenina 2024 runner-up, Colombia.

It was a tough start to the tournament for the CommBank Matildas with a 4–0 defeat to AFC neighbours Japan in the opening match. Two goals in each half were enough for Japan to secure a comfortable victory at the Shell Energy Stadium in Houston, Texas.

Three days later saw a much-improved performance as the CommBank Matildas took on world heavyweights

United States at State Farm Stadium, Arizona. There were four changes to the starting XI, with the match also seeing two debuts when Alana Murphy and Laini Freier came off the bench. United States took a two-goal lead, but Michelle Heyman brought the score back to 2–1 in the 80th minute. Despite pushing for an equaliser, the CommBank Matildas were unable to influence the score and suffered their second defeat of the tournament.

The third and final match saw Australia fall 2–1 to Colombia, courtesy of a second-half deflection that found its way into the CommBank Matildas' net. Hayley Raso scored the solitary goal for Australia.

Republic of Korea Series

Australia started a run of eight matches at home, beginning with a two-game series against Republic of Korea. The CommBank Matildas made the perfect start with a 1–0 victory in front of over 37,000 fans at Allianz Stadium in Sydney. The only goal of the match was an own goal, which was created by a cross into the box from midfielder Emily van Egmond.

Three days later and the CommBank Matildas made it two from two with a 2–0 win at McDonald Jones Stadium, Newcastle. Over 28,000 fans saw Mary Fowler score the opener, before Kaitlyn Torpey forced an own goal from a Republic of Korea defender. The result sealed a perfect international window for Australia, with two wins and two clean sheets.



Argentina Series

CommBank Matildas' Interim Head Coach, Tom Sermanni, named a team with a blend of experience and youth for the two-game series against Argentina, and it was youth that made the difference in the opening match.

Australia defeated Argentina 2–0 in front of over 43,000 fans at Marvel Stadium in Melbourne, with Kahli Johnson scoring on her debut, before Kaitlyn Torpey sealed the result with her second goal in National Team colours. The victory was the icing on the cake for Tom Sermanni, who celebrated his 150th match in charge of the national team.

In the second match of the series, the CommBank Matildas defeated Argentina 4–1 in front of a sold-out Canberra crowd, marking the final game of Sermanni's third tenure of the team as coach or interim coach, with his first dating back to 1994. Amy Sayer scored a brace, while Emily van Egmond and hometown hero Michelle Heyman scored second-half goals, putting the result beyond doubt.

Western Australia Tour

The Joe Montemurro era got off to the perfect start with a 3–0 victory over Slovenia at HBF Park in Perth. Emily Gielnik opened the scoring in the third minute, before Holly McNamara scored her first goal for the National Team, with Hayley Raso sealing the result in the second half.

Australia made it six matches undefeated when the CommBank Matildas drew 1–1 with Slovenia three days later. Head Coach Montemurro made six changes to the team that had played Slovenia in that first match, resulting in Michelle Heyman scoring early in the second half, before Slovenia equalised in the 91st minute.

The Western Australia tour continued with a two-game series against Panama, the first of which was held at Hands Oval in Bunbury. Four players made their CommBank Matildas debut in the match as Panama earned a 1–0 victory courtesy of a second-half goal.

It did not take the CommBank Matildas long to return to their winning ways, defeating Panama 3–2 in a highly entertaining contest, to finish the four-game international window on a high. Panama took the lead in the first half, before Michelle Heyman's second-half brace and Charli Grant's stoppage-time winner sealed the victory for Australia.

October FIFA Women's International Window

Australia travelled to the United Kingdom during the October international window for a match-up against two European opponents, including a first-ever match against Wales.

Playing at Cardiff City Stadium, the CommBank Matildas defeated Wales 2–1 in the historic encounter. Courtney

Nevin scored her first-ever international goal in the first half, before Caitlin Foord completed a stand-out performance by scoring the winning goal in the second. The match marked Sam Kerr's first start in 725 days, while Hayley Raso took the captain's armband in her 100th appearance for Australia.

It was a more difficult assignment against European champions, England, made even more so after an early red card to Alanna Kennedy saw Australia play the majority of the game with 10 players. Down 2–0 at half-time at Pride Park Stadium in Derby, a 98th-minute penalty for England saw the hosts prevail 3–0.

New Zealand Series

The CommBank Matildas' 2025 schedule wrapped up with a two-game series against neighbours New Zealand, with Australia defeating the Ford Football Ferns 5–0 at polytec Stadium, Gosford, in the opening match. Amy Sayer, Hayley Raso, Ellie Carpenter, Kyra Cooney-Cross and Katrina Gorry were the goalscorers in a dominant performance by the home side.

Australia then ended 2025 in style, with a 2–0 victory over New Zealand at Coopers Stadium in Adelaide. Alanna Kennedy opened the scoring in the first half, before Hayley Raso sealed the result in the second. The match was the National Team's last one for 2025, and the final game scheduled before hosting the AFC Women's Asian Cup Australia 2026™ in March 2026.



COMMBANK SOCCEROOS REPORT

COMMBANK SOCCEROOS

The CommBank Socceroos' 2025 calendar year featured FIFA World Cup 2026™ Qualifiers, the Soccer Ashes and international friendlies in North America.

Opening the year with seven consecutive victories, the CommBank Socceroos earned direct qualification to the FIFA World Cup™ for the first time since the Brazil 2014 campaign, highlighted by a first victory over Japan since 2009 and first away victory over Saudi Arabia since 2011.

With World Cup qualification secured, September saw the sixth edition of the Soccer Ashes against New Zealand, with the Socceroos retaining the trophy after victory in both legs.

The year concluded with the focus solely on preparations for the FIFA World Cup™, culminating in two windows in North America against co-hosts United States and Canada (October) and CONMEBOL's Venezuela and Colombia (November). The victory against Canada completed a 12-match unbeaten run for Australia.

March FIFA Men's International Window

Sitting second in Group C and only one point above Saudi Arabia, the CommBank Socceroos faced Indonesia and China PR in crucial qualifiers, to ensure they maintained their position in the top two.

Australia secured a 5–1 victory over Indonesia at Allianz Stadium, with a brace to Jackson Irvine as well as goals to Martin Boyle, Lewis Miller, and Nishan Velupillay in his first-ever start for the National Team. This match highlighted the increasing depth of the CommBank Socceroos, as six changes had been made to the team since its previous match.

Irvine and Velupillay continued their goalscoring form five days later in China, with their strikes ensuring the CommBank Socceroos departed Hangzhou with a 2–0 victory. It was an impressive performance in hostile conditions, with 60,000 Chinese fans creating an imposing atmosphere.

The two victories stretched Australia's lead over Saudi Arabia to three points.

June FIFA Men's International Window

The CommBank Socceroos headed into the final two matches of FIFA World Cup™ qualification with their destiny in their hands: positive results against Japan and Saudi Arabia would secure their spot at the 2026 edition.

A 1–0 victory in front of a bumper crowd at the Optus Stadium in Perth saw Australia's first victory over Japan in 16 years. A 90th-minute goal by Aziz Behich, set up by an impressive Riley McGree run, made the difference in a night where the CommBank Socceroos relied on a back-to-the-wall performance to secure the three points.



Qualification to a sixth consecutive (and seventh, overall) FIFA World Cup™ was secured with a 2–1 victory over Saudi Arabia in Jeddah. That come-from-behind victory, with goals to Connor Metcalfe and Mitchell Duke, sealed Australia's first victory on Saudi soil since 2011.

The results saw Australia finish second in Group C with 19 points and a goal difference of +9. Japan finished four points ahead with only one defeat since, while Saudi Arabia was in third place, six points behind the CommBank Socceroos.

September FIFA Men's International Window/Soccer Ashes

The September FIFA window saw the return of a Soccer Ashes series for the first time since 1954. Upon rediscovering the Soccer Ashes trophy in April 2023, a one-off match was played in London to mark the return of the tradition, with 2025 seeing a return to the traditional multi-match series. Played over two legs, home and away, Australia finished as 4–1 aggregate winners.

The Soccer Ashes trophy – a unique artefact of both nations' shared sporting and military history – was crafted in 1923 and for 30 years served as the prize for international 'tests' between Australia and New Zealand.

Match one was a tense affair in front of nearly 20,000 fans at GIO Stadium in Canberra and marked a dream debut for Max Balard, who scored the only goal of the game just moments after coming onto the pitch for his debut in the 87th minute. Balard was one of three debutants, with Paul Izzo and Nicolas Milanović also making their first appearance for the National Team.

Australia secured the trophy with a 3–1 victory in the away leg at Go Media Stadium, Auckland. Mohamed Toure scored his first goals for the CommBank Socceroos as he claimed a brace, with Nestory Irankunda scoring the other. The 21-year-old Alessandro Circati wore the captain's armband for the first time in his senior international career.

October FIFA Men's International Window

The October window was used to gain experience in training and playing in North America, coupled with matches against potential FIFA World Cup™ opposition.

Australia began its North American tour with a 1–0 win over Canada, giving the CommBank Socceroos a seventh straight victory and 12th consecutive undefeated match under Head Coach Tony Popovic. A second-half goal to Nestory Irankunda was enough to secure the result at Stade Saputo in Montreal.

Four days later, Australia's unbeaten run came to an end courtesy of a 2–1 defeat to world-ranked number 16, United States, at Dick's Sporting Goods Park in Denver. Despite a Jordan Bos goal giving the Socceroos an early lead, a double to Haji Wright saw the home team prevail.

November FIFA Men's International Window

Squad rotation and experimentation was top of mind for Australia when it played CONMEBOL in the November window.

Four CommBank Socceroos debutants featured in the 1–0 loss to Venezuela at Shell Energy Stadium in Houston, Texas, with a first-half goal to the South Americans the difference between the two sides. It was a youthful line-up with invaluable experience gained in the contest.

Five changes were made to the team going into the next match, against Colombia, with Australia falling 3–0 to the world number 13 at Citi Field, New York. It was a closer game than the scoreline indicated, with the CommBank Socceroos pushing for a late equaliser, before Colombia sealed the victory with goals in the 89th and 93rd minutes.

These two matches gave Head Coach Tony Popovic an important insight into the depth of the Australian player pool, and two further matches in North America assisted with logistical preparations for the FIFA World Cup™ in 2026.



AUSTRALIAN WOMEN'S YOUTH NATIONAL TEAMS

The Australian U-23 Women's national Team reformed in 2025 under former assistant coach, Joe Palatsides, to compete in the ASEAN Women's Championship, facing the senior National Teams from the ASEAN Football Federation. Despite an opening round loss, Australia regrouped and won four-straight matches to be crowned champions for the first time.

ASEAN WOMEN'S CHAMPIONSHIP 2025

It was a rough start to the Australia U-23's ASEAN Women's MSIG Serenity Cup™ 2025 campaign, with Australia going down 2-1 to Myanmar in their opening match at Vit Tri Stadium, Phú Th. Myanmar were up 2-0 before Australia's Holly Furphy scored a consolation goal in the 85th minute.

Australia bounced back quickly with a 1-0 win against the defending champions, the Philippines. It was an Alana Jančevski goal that kept the team in contention for a spot in the semi-final. Australia secured progression to the knockout rounds with a dominant 9-0 victory over Timor-Leste in the final group stage match.

The semi-final was a tight 2-1 victory against a strong Vietnam outfit in front of a passionate home crowd. Aideen Keane and Leticia McKenna both scored in the opening 20 minutes, with Australia holding off a desperate Vietnam in the final stages to secure their spot in the final.

Revenge was sweet when Australia defeated Myanmar 1-0 in the final with a 66th minute goal from Holly Furphy securing the nation's first ever ASEAN Women's Championship.



COMMBANK YOUNG MATILDAS U-20 WOMEN'S NATIONAL TEAM

The CommBank Young Matildas U-20 Women's National Team saw a transition early in the year, with interim coach Kory Babington leading the team to PacificAus Sports Four Nations Tournament victory before handing the reins to new coach, Alex Epakis. Under Epakis, the team earned qualification for the AFC U20 Women's Asian Cup Thailand 2026™.

PacificAus Sports Four Nations Tournament

In February the CommBank Young Matildas participated in the PacificAus Sports Four Nations Tournament, a tournament designed to connect Australia and the Pacific through football, supported by the Australian Government via its PacificAus Sports program.

Playing in Canberra, ACT, Australia competed against the senior national teams of Vanuatu and Solomon Islands – winning 9-0 and 12-0, respectively – before taking on the Thailand U-20 national team in the final match to decide the champion.

In front of a near-capacity crowd, the Australia U-20 team defeated Thailand 5-2, highlighted by a hat-trick from Sienna Saveska. Australia finished three points clear at the top of the table with an undefeated nine points, with Thailand sitting in second position.

AFC U20 Women's Asian Cup™ Thailand 2026 Qualifiers

Drawn in Group C with Tajikistan, Palestine and Chinese Taipei, the CommBank Young Matildas needed to finish top of the group to guarantee qualification for the AFC U20 Women's Asian Cup Thailand 2026™. All qualification matches were held in Tajikistan.

Australia kicked off their qualification campaign with a 14-0 win over host nation Tajikistan in Dushanbe. This was followed up with a solid 3-0 victory over Palestine two days later to set up a winner-takes-all meeting with Chinese Taipei in the final group stage match.

Qualification was secured with a 3-0 victory with Australia finishing top of Group C, three points clear of Chinese Taipei and with a +20-goal difference.

COMMBANK JUNIOR MATILDAS WOMEN'S NATIONAL TEAM

In 2025, Michael Cooper was announced as the new Head Coach of the CommBank Junior Matildas. This was followed by a busy schedule of tournaments, which included the team being crowned champions of the ASEAN U16 Girls' Championship 2025 and qualification for the AFC U17 Women's Asian Cup China 2026™.

ASEAN U16 Girls' Championship 2025

Australia entered a team into the ASEAN U-16 Girls' Championship 2025 for just the second time in the tournament's history, having won the inaugural tournament in 2009. The CommBank Junior Matildas were drawn in Group C with Thailand and Singapore.

The CommBank Junior Matildas opened their campaign in style, overcoming Thailand 2-1 in a hard-fought clash in Surakarta, Indonesia, before sealing top spot – and a place in the knockout rounds – with a 3-0 victory over Singapore.

Facing hosts Indonesia in the semi-final, Australia overcame a passionate home crowd to prevail 3-0 and set up a re-match against Thailand in the final.

With just a two-day turnaround before the final, six changes were made to the Starting XI. The squad depth of the CommBank Junior Matildas proved to be impressive, however, as they defeated Thailand 1-0. A tap-in by substitute Theo Mouithys Mickalad just after half-time proved to be the difference in a contest that presented few chances for either side.

Australia dominated the individual awards, with Annabelle Croll awarded Best Goalkeeper, while captain Kaya Jugovic received the Most Valuable Player accolade.

AFC U17 Women's Asian Cup China 2026™ Qualifiers

The CommBank Junior Matildas were drawn in Group E with Northern Mariana Islands and Singapore, so finishing in first place was the only option if they were to qualify for the AFC U17 Women's Asian Cup China 2026™.

Ultimately, it was a dominant performance in both matches by Australia to seal qualification with a 22-0 victory over Northern Mariana Islands, followed by an 11-0 win over host team Singapore.

Australia finished three points clear on top of the group with a goal difference of +33.



AUSTRALIAN MEN'S YOUTH NATIONAL TEAMS

2025 saw the CommBank Australian U-23 team program primarily focused on qualification for the AFC U23 Asian Cup 2026™ Saudi Arabia.

AFC U23 ASIAN CUP™ 2026 QUALIFICATION

Australia assembled in Xi'an, China PR, for Group D of the AFC U23 Asian Cup™ 2026 Qualifiers. The group included China PR, Timor-Leste and Northern Mariana Islands, with first place earning direct qualification.

The Subway Olyroos, Australia's U-23 Men's National Team, started strongly with a 14-0 victory over Northern Mariana Islands. Three days later they defeated Timor-Leste 6-0, giving the Australians a goal difference of +20 going into the final match against China PR.

Knowing that a draw would be enough to secure first place and a spot at the AFC U23 Asian Cup™ 2026, the Subway Olyroos did just that, with a 0-0 draw against China PR.

AUSTRALIAN MEN'S U-20 TEAM

The year was also highlighted by Australia's first AFC U20 Asian Cup™ title, which doubled as Australia's first AFC youth football title. Additionally, victory earned the CommBank Young Socceroos a spot in the FIFA U-20 World Cup Chile 2025™, Australia's first appearance since 2013.

AFC U20 Asian Cup China 2025™

Australia was drawn in Group A in the AFC U20 Asian Cup™ alongside Kyrgyz Republic, Qatar and hosts China PR. The tournament doubled as qualification for the FIFA U-20 World Cup Chile 2025™, with the top four nations earning a spot at the global competition.

The CommBank Young Socceroos commenced the tournament with a 5-1 victory over Kyrgyz Republic with Luka Jovanovic and Musa Toure both grabbing a brace and Daniel Bennie scoring the extra. A 3-1 victory over



Qatar, thanks to goals from Alex Badolato, Dean Bosnjak and Bennie, was followed by a 2-1 win over China PR to secure top spot in the group. Medin Memeti and Louis Agosti were the goalscorers against China PR.

The knockout stages began with a tough match-up against Iraq in the quarter-final, with Australia having to come from behind twice before advancing with a 3-2 victory. After Iraq scored the opener, Jovanovic equalised before Iraq scored again to take a 2-1 lead into half-time. A strong second half and goals from Panagiotis Kikianis and Badolato secured the CommBank Young Socceroos' progression to the semi-finals.

Goals from Toure and Jaylan Pearman headlined an impressive 2-0 victory over regional heavyweights Japan, and secured Australia a spot in their first final since 2010.

Lining up against Saudi Arabia in the decider, Agosti opened the scoring in the 24th minute before Saudi Arabia equalised in first-half stoppage time. With the scores tied at the end of extra time, the CommBank Young Socceroos prevailed in the penalty shootout, converting every spot kick enroute to lifting the trophy.

FIFA U-20 World Cup Chile 2025™

Australia appeared in their first FIFA U-20 World Cup™ since 2013, and fell just short of qualifying for the knockout rounds. A 1-0 loss to Italy in the opening match followed by a 4-1 loss to Argentina meant that Australia was knocked out before its third match – ultimately missing out by one point.

The Argentine match was a case of 'what-if' for Australia, with the CommBank Young Socceroos pushing for a late equaliser after Daniel Bennie's goal. Unfortunately, Argentina took advantage of Australia needing to equalise with counterattack goals in the 94th and 95th minute, blowing out the score.

A strong performance in the final match saw Australia defeat Cuba 3-1 to claim their first victory in this tournament since 2003, with the team moving to third

in Group D, thanks to a double from Max Caputo and another strike from Bennie.

AUSTRALIAN MEN'S U-17 TEAM

The year also saw the passing of the baton and the start of a new cycle. Brad Maloney took the team to the AFC U17 Asian Cup Saudi Arabia 2025™ in April. Carl Veart took over in July with the AFC U17 Asian Cup™ Saudi Arabia 2026 Qualifiers taking place in December.

AFC U17 Asian Cup Saudi Arabia 2025™

The CommBank Joeys travelled to Saudi Arabia to compete after being drawn in Group B with Vietnam, United Arab Emirates and Japan. Despite taking the lead through Quinn MacNicol in the opening match against Vietnam, a second-half equaliser from the opposition saw the match finish 1-1. A 2-0 loss to United Arab Emirates three days later meant that Australia was knocked out. The CommBank Joeys finished the tournament with an impressive 3-2 victory over Japan.

AFC U17 Asian Cup™ Saudi Arabia 2026 Qualifiers

Under new coach Carl Veart, the CommBank Joeys topped Group E to qualify for the AFC U17 Asian Cup™ Saudi Arabia 2026. With qualification open to group winners only, Australia secured its spot with a series of professional performances. Victories over Bhutan, Philippines and host Jordan, and a 3-3 draw with Iraq, was enough for Australia to finish two points clear at the top of the group.



COMMBANK PARAMATILDAS

In 2025, the women's para program saw another successful year, with a silver medal at the 2025 International Federation of Cerebral Palsy Football (IFCPF) Women's Intercontinental Cup, as well as several community engagements throughout the year.

COMMUNITY ENGAGEMENTS

Several programs were introduced to grow and support the Female Para Football Program, targeting participation in NSW, Northern NSW, Vic and WA. WA saw the introduction of elite matches through the Football Futures Foundation, which included attendance of Football Australia coaching staff.

This innovative player identification and development program aims to further foster inclusion, talent development and pathway opportunities for female athletes with cerebral palsy, acquired brain injury (ABI), and stroke-related symptoms.

Further highlights included an open training session and internal match played at the NOVA Employment Football4All Gala Day hosted by Football NSW, alongside the display of the World Cup trophy.

2025 IFCPF WOMEN'S INTERCONTINENTAL CUP

Fresh from being named World Champions in 2024, the CommBank ParaMatildas entered the 2025 IFCPF Women's Intercontinental Cup, held at Loughborough University, England, with high aspirations under newly appointed Interim Head Coach, Alicia Ferguson.

Australia opened their account in strong fashion, defeating Denmark 5-1, highlighted by an Annmarie de Uriarte hat-trick, with Lainee Harrison and Georgia Beikoff scoring the other goals. The winning run continued when they defeated the Netherlands 6-2 in the second match, with de Uriarte scoring four, Harrison grabbing another, and Tamsin Colley also scoring.

It was a hat-trick of victories in the group stage when Australia beat Nepal 5-0, with Carly Salmon scoring twice and Beikoff and Colley each scoring another. The fourth match, against the United States, was a dead rubber with both teams already assured a spot in the final – with the Americans winning 5-0.

Unfortunately for Australia, the final against United States did not go much better, with the Americans running out 7-1 winners, with Beikoff scoring the only goal for the CommBank ParaMatildas. Despite the loss, Australia claimed the silver medal in another successful campaign.



COMMBANK PARAROOS

2025 IFCPF ASIA-OCEANIA CUP

The CommBank Pararoos travelled to Surakarta, Indonesia, to compete in the 2025 IFCPF Asia-Oceania Cup, where they were drawn in Group A against Indonesia and Japan.

The opening match saw the hosts defeat Australia 2-1 in a tense encounter, with Augustine Murphy's late goal not enough to earn a point. Murphy was on hand again in the second match, heading home a stoppage-time equaliser to draw 1-1 with Japan. Importantly, this draw earned Australia second place in the group and a spot in the knockout rounds.

IR Iran was too powerful in the semi-final, defeating the CommBank Pararoos 4-0, but the match was unforgettable for both Goki Saito and Tomas Scotti who made their National Team debuts.

Australia earned a bronze medal after defeating Thailand via penalties in the third-place play-off. In what was Kai Lammert's 100th match as Head Coach of the CommBank Pararoos, Australia worked hard to pull off a famous victory. Leading 2-0, thanks to a Connor Bunce strike and a Thai own goal, two goals from Thailand forced the match into penalties. Australia claimed a place on the podium, prevailing 3-1 in penalties, thanks to Taj Lynch, Murphy and Bunce each converting their spot kicks.



FUTSALROOS

After making a triumphant return to the AFC Futsal Asian Cup™ in 2024 after an eight-year absence, the Futsalroos' focus in 2025 was making it two Asian Cups in a row, with Kuwait hosting the qualification tournament.

AFC FUTSAL ASIAN CUP™ INDONESIA 2026 QUALIFICATION

Drawn in Group A with Mongolia, India and Kuwait, Australia was aiming to finish top of the group to secure qualification. An 8-1 victory over Mongolia followed by a 10-1 win over India meant the Futsalroos headed into the final match against hosts, Kuwait, needing to avoid defeat to guarantee qualification. Kuwait had also

won its opening two matches, but due to superior goal difference, Australia had the advantage of being able to secure top spot with a draw.

Kuwait opened the scoring in the seventh minute, but Australia replied through Corey Sewell six minutes later, with the 29-year-old scoring for a third consecutive match. Kuwait hit the lead again just before half-time, but Sewell equalised five minutes into the second half, with the final score finishing at 2-2.

The result ensured that the Futsalroos topped Group A, finishing on seven points – along with Kuwait – but with a nine-goal difference. Sewell finished as the Group A top scorer with five goals.



AUSTRALIAN WOMEN'S NATIONAL FUTSAL TEAM

The inaugural FIFA Futsal Women's World Cup was played in the Philippines in 2025, and the Australian Women's National Futsal Team attempted to be one of the inaugural teams to qualify. Despite an impressive qualification campaign and earning a spot at the AFC Women's Futsal Asian Cup™ China 2025, Australia was unable to progress past the group stage.

AFC WOMEN'S FUTSAL ASIAN CUP™ 2025

The Australian Women's National Futsal Team was drawn in Group A at the AFC Women's Futsal Asian Cup™ 2025 alongside China PR, Uzbekistan and Chinese Taipei, with

the top three teams at the tournament qualifying for the inaugural FIFA Futsal Women's Cup.

Taking on hosts China PR in the opening match, Australia were defeated 3-1, with Alexia Karrys-Stahl scoring for Australia. Their hopes of qualification took a further blow in the second game, when Australia couldn't repeat its qualification victory, falling 3-1 to Uzbekistan, with Daisy Arrowsmith the goalscorer. Australia's fate was sealed in the third and final match with a 1-0 loss to Chinese Taipei.

While the nation's first-ever AFC Women's Futsal Asian Cup™ campaign ended with disappointing results on the court, it was a historic milestone to qualify and gives plenty to build on for the future.



SOCEROOS: 20 YEARS SINCE 'THAT NIGHT' IN SYDNEY

In November 2025, Australian football paused to mark one of its most defining moments: the 20-year anniversary of the Socceroos' dramatic penalty shootout victory over Uruguay at Stadium Australia (known then as Telstra Stadium) in 2005. That night, in front of more than 83,000 fans, and with millions across the country watching at home, the Socceroos qualified for the FIFA World Cup™ for the first time in 32 years – an achievement that reshaped the trajectory of the game in Australia.

Led by legendary Dutch coach, Guus Hiddink, Australia overturned a first-leg deficit through Mark Bresciano's goal before holding firm across 120 minutes. What followed has become part of national folklore. Mark Schwarzer produced two decisive saves in the shootout, before John Aloisi stepped forward to convert the winning penalty, triggering scenes of celebration that reverberated far beyond the stadium.

Two decades on, the significance of that moment remains undiminished. It was more than a qualification – it was a breakthrough. The victory galvanised a nation, elevated the visibility of the sport, and provided momentum at a pivotal time, coinciding with the early foundations of the A-League and a growing national appetite for football.

To commemorate the anniversary, Football Australia led a week of national celebrations. The Hon Chris Minns, Premier of NSW, welcomed Socceroos legends, including Mark Schwarzer, Tony Vidmar and Ante Čović, to Parliament House in Sydney. Reflecting on the night alongside those who lived it, and those who witnessed it firsthand, the event underscored the enduring legacy of the 'Class of 2005' and its impact on the generations that followed.

The anniversary was further brought to life through the release of *The Kick that United a Nation*, a Network Ten documentary capturing the emotion, tension and national significance of that historic night. Featuring firsthand accounts and archival footage, the film offered a powerful reminder of how football can unite communities across backgrounds, cultures and generations.

Across the country, additional activations, including fan events in Melbourne, provided opportunities for supporters to relive the moment and connect with the players who delivered it.

As the CommBank Socceroos look ahead to the FIFA World Cup™ in 2026, the anniversary served as both a celebration and a point of reflection. The events of 2005 not only ended a 32-year wait, they ignited a new era for Australian football. Twenty years on, that legacy continues to shape the ambition, belief and identity of the national team, and the game, more broadly.



WOMEN'S ASIAN CUP

AFC WOMEN'S ASIAN CUP AUSTRALIA 2026™ PREPARATION

The Local Organising Committee (LOC) for the AFC Women's Asian Cup Australia 2026™ (WAC26), established in July 2024, progressed its planning and delivery activities throughout 2025 in preparation for the 21st edition of Asia's premier women's national team competition.

In February 2025, two independent directors, Jamie Barkley and Janet Menzies, were appointed to the LOC Board, joining Joseph Carrozzi AM (Co-Chair), Jaclyn Lee-Joe (Co-Chair), Sam Ciccarello and Heather Garriock.

In May 2025, the LOC finalised its Strategic Plan, outlining tournament objectives across seven key goals:

Record-Breaking Women's Asian Cup – Heighten awareness to capture attention and hearts by filling stadiums and engaging fans through media, broadcast, social and digital platforms.

A Multicultural Celebration of Football – Deliver an inclusive event and multicultural celebration of football that engages diverse communities and host cities.

Deliver Operational Excellence – Work differently to achieve innovative outcomes that elevate the experience and operational standards of the AFC Women's Asian Cup.

Corporate Responsibility – Ensure financial, social, and environmental responsibility and build a resilient framework capable of supporting success.

Our People – Build a team of diverse and engaged employees and volunteers who enhance talent and capability within the football ecosystem and the community.

Empowering Women's Football in Australia – Leave a local, national and international legacy for Football Australia to leverage.

Empowering Women's Football in Asia – Support the AFC to showcase women's football and grow the influence of the game across Asia.

In July, the Islamic Republic of Iran (IR Iran) secured the 12th and final spot in the competition, joining automatic qualifiers, defending champions China PR; Asian powerhouses Japan and DPR Korea and host nation Australia. The Final Draw confirmed the 12 participating Member Associations in four groups, with Australia and the Philippines set to open the tournament at Perth Stadium on 1 March 2026.

Group A: Australia, Korea Republic, IR Iran, Philippines

Group B: DPR Korea, China PR, Bangladesh, Uzbekistan

Group C: Japan, Vietnam, India, Chinese Taipei.

The Final Draw, held at the iconic Sydney Town Hall, also marked the launch of the competition's official brand identity by the AFC and the LOC. Inspired by the spirit of 'Dream Fearless', the bold brand is a reflection of the courage, unity and ambition that define women's football across Asia.

Also in July, ticket sales commenced with multi-match packs, followed by single-match tickets in September.

In December, the LOC unveiled the tournament's first-ever official mascot, Naara. Named from the Noongar word meaning 'the one on fire', Naara is a rare Fire Horse aligned with the Year of the Horse in 2026, drawing power from the fire element.



TECHNICAL REPORT

Give Every Talent a Chance

Football Australia is committed to providing support and opportunity for everyone involved in football at every level across the country, through the development of top-class players, coaches, referees and administrators, and underpinned by a range of programs aligned with Football Australia's core principles.

STAKEHOLDER COLLABORATION

Ongoing consultation and collaboration across the football landscape remain critical to the game's development. In 2025, an ecosystem audit conducted by Belgium-based specialists Double Pass engaged stakeholders from across the game, reinforcing that every part of the ecosystem plays a vital role. The audit findings have driven increased communication and collaboration between all stakeholders, contributing to higher standards of football development in Australia. This approach will continue in the coming years, providing the momentum required to move the game forward in a positive and sustainable way.

TALENT DEVELOPMENT ECOSYSTEM AUDIT

Football Australia commenced a comprehensive review to determine how talent development can be most effectively driven across the country. Working closely with internal and external stakeholders – and in partnership with Double Pass – the process included consultation, surveys, workshops and detailed reporting.

The audit identified four priority focus areas at the centre of the national framework:

- talent identification
- player development
- player care
- transition to senior football.

Ongoing communication with stakeholders will support clarity around roles and responsibilities as the strategic framework continues to be implemented.



FIFA TALENT DEVELOPMENT SCHEME

The core objective of Football Australia is to ensure multiple capture points for identifying and observing talented players. Players must be seen regularly, in different environments and over extended periods, recognising the impact of growth and maturation on performance. To ensure every talent has an opportunity, players from regional areas, schools, clubs, elite programs and academies are invited to Talent Development Scheme (TDS) events, with player observations consistently recorded and monitored over time.

Football Australia continued to lead player identification through the FIFA TDS, with 2025 delivering a record number of events and expanded national reach.

Across the year:

- 1,100 boys and girls aged 15–20 participated in training sessions, matches, or both.
- 34 TDS matches were conducted, incorporating testing, coach workshops and parent workshops.
- 9 two-day TDS events combined training, testing, wellbeing sessions and education workshops.

All coach workshops were delivered by youth National Team coaches. Across TDS events, more than 2,000 player assessment reports were completed, while close to 1,000 coaches attended – many earning Continuous Professional Development (CPD) hours towards ongoing diploma accreditation.

These programs were delivered nationwide, providing opportunities for players, coaches and referees alike.

FIFA also invited Football Australia to co-host a TDS Knowledge Workshop in Brisbane, attended by representatives from 12 Asian countries, two Confederation of North, Central America and Caribbean Association Football (CONCACAF) nations, the Republic of Ireland (UEFA) and New Zealand (OFC). The workshop was a significant success, fostering shared learning and collaboration across confederations.



EMERGING CHAMPIONSHIPS

The growth of the Emerging Matildas and Emerging Socceroos Championships (formerly known as the National Youth Championships) continued in 2025, reflecting the outstanding efforts of all involved. International participation, including representation from the Malaysian national team, alongside the ongoing inclusion of all Member Federations and the Charles Perkins XI, ensured the championships showcased talent from across the football landscape.

The program incorporated:

- parent education workshops
- daily Talent Support Group (TSG) meetings for coaches
- development workshops for external coaches
- player identification, biometric testing and performance monitoring.

Referee development remained a key focus, with the championships increasingly used to identify and support emerging referees nationally.



PLAYER PATHWAYS

Football Australia continues to review and strengthen player pathways in line with its commitment to Give Every Talent a Chance. Through collaboration with stakeholders and international experts, ongoing work is focused on aligning local systems with global best practice. Match minutes at elite level remain critical to player development, with continued engagement with A-League clubs supporting increased opportunities for young players. In 2025, growth was recorded in the number of emerging players receiving first-team minutes – alongside debuts at CommBank Socceroos and Matildas level – reinforcing the effectiveness of the evolving pathway framework.

COACH EDUCATION

The continued development of talented coaches is fundamental to the strength of football in Australia. High-quality coaching has a direct and lasting impact on player performance, progression and wellbeing. A growing number of Australian coaches are now plying their trade at elite levels in Asia and Europe, reflecting the quality and relevance of Football Australia's Coach Education programs.

Coaches attain a diploma through the successful completion of formal courses and are awarded a licence valid for three years, renewable subject to meeting CPD requirements.



Ongoing education is supported through the Football Australia Learning Centre, enabling coaches to continually update their knowledge and skills. Coaching course delivery follows a multilevel structure, with progressive certification pathways aligned to the different stages of a coach's journey. Course content and methodology continue to be refined in line with AFC and UEFA coaching conventions.

“ In 2026, Football Australia will establish working groups with Member Federations to review current performance gaps and identify initiatives to further strengthen Coach Education outcomes nationally. AFC revalidation of Football Australia's Pro Diploma commenced in 2025 and is scheduled for completion in 2026. ”

To support improved assessment and progression tracking, new assessment rubrics have been implemented across all coaching levels. A new candidate assessment management app that provides a complete record of each candidate's journey through the diploma pathway is also being trialled. The app enables Coach Education Tutors to view candidate progression in real time, supported by short reports prepared by Coach Educators throughout each course. These insights assist with selection decisions for future course intakes.

Football Australia's Coach Education team also provided on-field and classroom support at Member Federation coaching conventions throughout the year. These collaborations remain vital to fostering a consistent and high-quality Coach Education environment nationwide.

ACHIEVEMENTS IN 2025

Demand for coaching courses continued to grow across the country in 2025, with application numbers reaching record levels. The ongoing development of the Emerging Championships further elevated standards across players, referees and coaches, cementing the competition's position in the annual national calendar.

A significant milestone was achieved when the AFC confirmed that Football Australia's Pro Diploma would be recognised by UEFA, strengthening international coaching pathways and supporting mobility into European competitions.

The continued expansion of the FIFA TDS also reinforced Football Australia's commitment to identifying and developing talent nationwide.

LMS/QMS DIGITAL PLATFORM

The Learning Management System (LMS) and Quality Management System (QMS) continued to operate as a single national platform for coach and referee education and development. The platform supports formal learning components for licences and diplomas, as well as ongoing accreditation and CPD requirements. New content was added throughout the year to expand professional development opportunities, while the centralisation of digital records streamlined assessment and course completion processes.

During the past 12 months:

- More than 16,000 course enrolments were recorded.
- 10,664 courses were successfully completed.

- 47,822 learning modules were completed.
- Nearly 6,500 assessments were marked as proficient.

The platform enables both Football Australia and Member Federations to monitor engagement, progression and completion across all education programs.

The Technical Department continues to deliver high-quality services across multiple areas of the football landscape. Supported by a refreshed business strategy and the findings of the national ecosystem audit, the football pillar is well positioned to continue strengthening its national impact. Although significant work remains, the football pathway continues to mature year on year. And while a clear understanding of roles, responsibilities and strategic direction will remain critical to the game's long-term success, participation, education and performance indicators are trending positively.



HAHN AUSTRALIA CUP

PLAYOFFS

The Hahn Australia Cup once again delivered a compelling national competition, bringing together professional and community clubs from across Australia in a celebration of football's unique ability to unite the game at every level.

The 2025 edition commenced with a Festival of Football in Darwin, where the Hahn Australia Cup Playoffs were staged in the Northern Territory (NT) for a third consecutive year. Hosted at Larrakia Park (Darwin Football Stadium), the event showcased elite football while engaging the local community through a range of activities that celebrated the cultural significance of the region.

The festival included school visits by participating clubs, providing young football fans with the opportunity to meet players and experience the excitement of the national competition firsthand. The event was further highlighted by a Welcome to Country and traditional water ceremony, acknowledging the Larrakia people as the Traditional Owners of the land, and setting a meaningful tone for the matches.

On the pitch, the opening fixture saw Perth Glory FC record an entertaining 3–2 victory over Central Coast Mariners FC in front of almost 1,500 supporters. The following evening, Wellington Phoenix FC defeated Brisbane Roar FC 1–0 in front of 1,813 fans, concluding a successful two-day football festival in the Top End.

Round of 32

The Hahn Australia Cup 2025 Round of 32 produced

a series of memorable results, as clubs from across the country competed for a place in the latter stages of the competition.

In Western Australia (WA), Olympic Kingsway stunned A-League powerhouse Melbourne Victory with a dramatic 4–3 victory at Olympic Stadium, played in challenging conditions.

Meanwhile in Sydney, APIA Leichhardt FC delivered another major Cupset, defeating reigning A-League Champions Melbourne City FC 2–0 at Leichhardt Oval in front of almost 3,000 supporters.

Across the Round of 32, a total of 59 goals were scored across 16 fixtures, highlighting the attacking quality and excitement that defines the Hahn Australia Cup.

Round of 16

The Round of 16 continued the momentum of the competition and featured its largest crowd to that point.

In the Northern NSW derby, Newcastle Jets delivered a commanding performance, defeating Cooks Hill United FC 5–0 in front of a passionate local crowd in Newcastle.

One of the most significant moments of the competition occurred at Olympic Village in Melbourne, where Heidelberg United FC produced a remarkable 3–0 victory over Western Sydney Wanderers FC. The result delivered another memorable Cupset and announced Heidelberg United as genuine contenders in the 2026 edition of the Hahn Australia Cup.



Quarter-finals

As the tournament progressed into the quarter-finals, the drama of the Hahn Australia Cup continued, with several clubs producing stand-out performances.

Heidelberg United maintained their giant-killing form, defeating Wellington Phoenix FC 4–0, to book their place in the final four and extend their remarkable run through the competition.

At the same time, Newcastle Jets delivered an impressive performance to defeat the reigning Hahn Australia Cup 2024 Champions Macarthur FC, progressing with a convincing 3–0 victory and further underlining their credentials as serious title contenders.

These results set the stage for two compelling semi-final match-ups.

Semi-finals

Victoria hosted both semi-finals as the competition reached its decisive stages.

At Avenger Park in Melbourne, the Newcastle Jets proved too strong for Avondale FC, securing a 3–1 victory to book their place in the Hahn Australia Cup Final.

Meanwhile, Heidelberg United continued one of the most remarkable runs in the modern history of the competition, defeating Auckland FC 2–0 at Olympic Village in Melbourne.

The victory marked Heidelberg United's third consecutive Cupset against A-League opposition, with the National Premier Leagues (NPL) club scoring nine goals and conceding none against top-tier opponents on their path to the Cup Final.



Hahn Australia Cup 2025 Final

The Hahn Australia Cup Final delivered a fitting conclusion to a remarkable tournament, with Lakeside Stadium in Albert Park hosting a sold-out crowd of 10,000 supporters on a picturesque Melbourne evening.

The Cup Final saw Heidelberg United take on Newcastle Jets, with the Victorian National Premier Leagues (NPL) side seeking to complete one of the greatest giant-killing runs in Australian football history.

In an intense and highly competitive contest, the match remained evenly poised before Newcastle Jets secured a 3–1 victory after extra time, to claim the Hahn Australia Cup 2025 title.

Despite the result, Heidelberg United's extraordinary run to the Final captured the imagination of football fans across the country and reinforced the unique magic of the Hahn Australia Cup – a competition where clubs from every level of the Australian football pyramid can dream of national glory.



AWARD CATEGORY	WINNER	CLUB
Mark Viduka Medal	Max Burgess	Newcastle Jets FC
Michael Cockerill Medal	Fletcher Fulton	Heidelberg United FC
Final Rounds Top Scorer	Manyluak Aguek	Avondale FC



AUSTRALIAN CHAMPIONSHIP

The inaugural Australian Championship brought together leading clubs from the NPL across the country, showcasing the strength and diversity of Australia's second-tier football ecosystem.

The competition featured eight Foundation Clubs, representing some of the most historic and successful community clubs in Australian football. These clubs formed the backbone of the inaugural competition and included:

- Marconi Stallions FC
- Wests APIA FC
- Sydney Olympic FC
- Wollongong Wolves FC
- Sydney United 58 FC
- South Melbourne FC
- Preston Lions FC
- Avondale FC.

These Foundation Clubs were joined by eight NPL Premiers and/or leading clubs from Member Federations across Australia, creating a truly national competition.

Played across a six-round regular season before culminating in a finals series, clubs contested highly competitive fixtures hosted nationwide. The format provided players, coaches and supporters with the opportunity to experience a national club competition beyond their domestic state leagues.

The competition highlighted the passion and history embedded within the NPL system, with strong supporter turnout and compelling matches played across local venues throughout the country.

Tournament Snapshot

- Clubs competing: 16
- Matches played: 55
- Total attendance: 86,988
- Average attendance: 1,582
- Competition format: 6 Regular Season Rounds + Finals Series.

Matches were hosted across Australia, reinforcing the national footprint of the competition and providing clubs with valuable exposure beyond their respective Member Federation NPL competitions.



ROAD TO THE FINAL

The Championship featured a tightly contested regular season followed by knockout finals involving the top-performing clubs.

The quarter-finals delivered strong performances from clubs including:

- South Melbourne FC
- Heidelberg United FC
- Moreton City Excelsior FC
- Marconi Stallions FC.

The semi-finals produced two closely fought encounters, with South Melbourne FC defeating Heidelberg United FC in a Melbourne derby, while Marconi Stallions FC progressed following a tense contest against Moreton City Excelsior FC.

Grand Final

The 2025 Australian Championship Grand Final saw South Melbourne FC defeat Marconi Stallions FC 2-0 at Olympic Village in Melbourne, in front of 4,667 spectators.

South Melbourne FC delivered a composed and disciplined performance to claim the national title, capping off an impressive campaign across the inaugural edition of the competition.

Individual Honours

AWARD	NAME	CLUB
Competition MVP Medal	Dredon Kelly	Wests APIA FC
Golden Boot	Ali Auglah (6 Goals)	Sydney Olympic FC
Grand Final MVP	Marco Jankovic	South Melbourne FC

Strengthening the National Club Landscape

The Australian Championship will continue to play an important role in strengthening the national club ecosystem, by connecting the leading NPL clubs from across the country with Foundation Clubs, through meaningful national competition.

By bringing together the best of the NPL system, the Australian Championship reinforces Football Australia's commitment to building a connected national football pyramid and strengthening pathways across the domestic game.



COMMBANK EMERGING CHAMPIONSHIPS

The CommBank Emerging Matildas Championships and CommBank Emerging Socceroos Championships continued to serve as a cornerstone of Football Australia's national development pathway in 2025, providing a premier platform for the country's most promising youth players.

Delivered under a refreshed tournament identity, the CommBank Emerging Championships reflected a more holistic view of the Australian football ecosystem while strengthening alignment with national team pathways to the CommBank Matildas and CommBank Socceroos.

For the first time, the tournament featured international participation, with the Football Association of Malaysia competing in both the boys' and girls' competitions. This addition elevated the standard of competition and provided valuable exposure to diverse playing styles from across the Asian Football Confederation (AFC) region.

Teams from all nine state and territory Member Federations competed alongside international sides, with matches observed by national team technical staff as part of ongoing talent identification and development programs. The CommBank Emerging Championships also saw the introduction of the Charles Perkins XI, creating further opportunities for elite Indigenous players, while recognising the enduring legacy of Dr Charles Perkins.

Beyond the pitch, the CommBank Emerging Championships delivered a range of whole-of-game

activations, including education sessions for players, parents, coaches and referees, alongside coach mentoring, referee development and performance analysis initiatives. Community engagement programs, including multicultural and Coles MiniRoos activations, further strengthened the connection between grassroots football and the national development pathway.

COMMBANK EMERGING MATILDAS CHAMPIONSHIPS

The CommBank Emerging Matildas Championships highlighted the continued growth of women's football in Australia, bringing together the nation's leading under 15 and under 16 players within the national team development pathway.

Tournament snapshot

- Players: 520
- Matches played: 86
- Total goals: 280.

Across the CommBank Emerging Championships, the depth, quality and attacking intent of Australia's next generation of female footballers were on full display, reinforcing the strength of the pathway towards the CommBank Matildas.

COMMBANK EMERGING SOCCEROOS CHAMPIONSHIPS

The CommBank Emerging Socceroos Championships provided a high-performance national environment for Australia's leading Under 15 and Under 16 male players within the national team development pathway.

Tournament snapshot

- Players: 640
- Matches played: 96
- Total goals: 354.

The competition highlighted the depth and strength of emerging talent across the country, with players competing at national level as part of their progression towards the senior international pathway.

UNDER 15 CHAMPIONSHIP FINAL

NSW Sky 4 def Northern NSW 1

NSW Sky: T. Young (5'), T. Young (14'), J. Taylor (24')
J. Taylor (42)

Northern NSW: M. Fleming (59')

UNDER 16 CHAMPIONSHIP FINAL

NSW Sky 0 def by Victoria Blue 1

Victoria Blue: A. Pantazopoulos (26')

Under 15 Bronze Medal Match:

NSW Navy 0 (3) def Queensland Maroon 0 (0)

UNDER 16 BRONZE MEDAL MATCH

Queensland Maroon 1 (6) def Capital Football 1 (5)

Queensland Maroon: E. Hall (44')

Capital Football: B. Adamson (58')

COMMBANK EMERGING MATILDAS CHAMPIONSHIPS INDIVIDUAL AWARDS

COMMBANK PLAYERS OF THE TOURNAMENT

Under 15: Mary Dal Broi (NSW Sky)

Under 16: Aeryn Tarrant (Victoria Blue)

GOALKEEPERS OF THE TOURNAMENT

Under 15: Zoe Reader (Queensland Maroon)

Under 16: Amelie Millar (Tasmania)

REFEREES OF THE TOURNAMENT

Under 15: Deia Raxach (Football Queensland)

Under 16: Nina Cortese (Football NSW)

COACH OF THE TOURNAMENT

Under 15: Helen Mosely (Northern NSW)

Under 16: Mica Robinson (Queensland Maroon)

CHAMPIONSHIP FINAL MVP

Under 15: Jada Taylor (NSW Sky)

Under 16: Aeryn Tarrant (Victoria Blue)

GOLDEN BOOT

Under 15: Madena Moussa and Jada Taylor – 8 goals (NSW Sky)

Under 16: Phoebe Gordon – 6 goals (NSW Country)

FAIR PLAY AWARD

Under 15: Capital Football

Under 16: NSW Country



COMMBANK EMERGING CHAMPIONSHIPS 2025 TEAMS OF THE TOURNAMENT | FOOTBALL AUSTRALIA

POSITION	2025 U15 EMERGING MATILDAS CHAMPIONSHIP LADDER
1	NSW Sky
2	Northern NSW
3	NSW Navy
4	Queensland Maroon
5	Western Australia
6	Victoria Blue
7	Queensland White
8	Malaysia
9	NSW Country
10	Tasmania
11	South Australia
12	Capital Football
13	Victoria White
14	Northern Territory

POSITION	2025 U15 EMERGING MATILDAS CHAMPIONSHIP LADDER
1	Victoria Blue
2	NSW Sky
3	Queensland Maroon
4	Capital Football
5	Queensland White
6	Victoria White
7	Northern NSW
8	Charles Perkins
9	South Australia
10	Western Australia
11	NSW Country
12	Tasmania



COMMBANK EMERGING SOCCEROOS CHAMPIONSHIPS

The CommBank Emerging Soccerroos Championships brought together Australia's leading Under 15 and Under 16 male footballers in a high-performance national tournament environment.

A total of 640 players representing 32 teams from state and territory Member Federations, alongside international participants, competed in the CommBank Emerging Championships, showcasing the next generation of talent within the Australian men's national team pathway.

Across the tournament, 96 matches were played, producing 354 goals and highlighting the attacking quality and competitive intensity of the competition as teams from across the country contested national honours.



UNDER 15 CHAMPIONSHIP FINAL

Victoria Blue 3 def Queensland Maroon 0

Victoria Blue: Jordan Vonja (8'), Thomas Nasso (15'), Levi Buttigieg (50')

UNDER 16 CHAMPIONSHIP FINAL

NSW Sky 3 def Western Australia 0

NSW Sky: Corey Da Cruz (21'), Max Court (44'), Jordan Owusu (58')

UNDER 15 BRONZE MEDAL MATCH

NSW Sky 3 def Western Australia 0

NSW Sky: P. O'Connell (10'), R. Webster (60'), J. Sikora (42')

UNDER 16 BRONZE MEDAL MATCH

NSW Navy 4 def Victoria Blue 0

NSW Navy: O. Conroy (50'), O. Conroy (6'), L. Blazevic (37'), M. Mezei (17')

COMMBANK PLAYERS OF THE TOURNAMENT

Under 15: Josef Sikora (Football NSW)

Under 16: Aston Reid (Football NSW)

GOALKEEPERS OF THE TOURNAMENT

Under 15: Aaron Black (Football West)

Under 16: Lachlan Allen (Football NSW)

REFEREES OF THE TOURNAMENT

Under 15: Joseph Bojcevski (Football SA)

Under 16: Makis Loukeris (Football VIC)

COACH OF THE TOURNAMENT

Under 15: Vaughan Covney (Football VIC)

Under 16: Andrew Taylor (Football NSW)

CHAMPIONSHIP FINAL MVP

Under 15: Jordan Vonja (Football VIC)

Under 16: Emile Katrib (Football NSW)

GOLDEN BOOT

Under 15: Riad Rarhidi, 7 goals (Football SA)

Under 16: Orson Conroy, 9 goals (Football NSW)

FAIR PLAY AWARD

Under 15: Football Tasmania

Under 16: Capital Football



MITRE NATIONAL FUTSAL CHAMPIONSHIPS

The 2026 Mitre National Futsal Championships once again brought together the best futsal talent from across the country to the Gold Coast, delivering one of the most exciting editions of the tournament to date. Teams representing Football Australia's state and territory Member Federations, alongside international participants, competed across multiple age groups in a week of high-intensity national competition.

Across the 2026 Mitre National Futsal Championships, 293 matches were played, producing an impressive 1,524 goals. The tournament highlighted the fast-paced attacking nature of futsal and the high level of technical quality on display at the national level.

The 2026 Mitre National Futsal Championships also marked the return of the Youth Women division, further strengthening the development pathway for female futsal players in Australia. In addition, the Solomon Islands national futsal program participated in the Under 16 Boys competition, adding an international dimension and providing valuable experience for both Australian and visiting teams.

Beyond the court, the event continued to serve as an important national platform for player development, coach education, referee development and talent identification, supporting the ongoing growth of futsal across Australia.

At the conclusion of the 2026 Mitre National Futsal Championships, Football NSW claimed the Member Federation Championship Trophy, finishing atop the overall standings with 70 championship points, reflecting strong performances across multiple divisions.

MEMBER FEDERATION	TOTAL CHAMPIONSHIP POINTS
NSW	70
QLD	56
FW	16
Capital Football	6
Victoria	14
SA	0
Tasmania	4
NNSW	4
Solomon Islands	0



GRAND FINAL RESULTS	CHAMPIONS	RUNNERS UP	FINAL SCORE		PENALTIES	
U12 Boys	Football Queensland White	Football West	1	0		
U13 Boys	Capital Football	Football Queensland Maroon	2	0		
U14 Boys	Football Queensland Maroon	Football West	3	1		
U15 Boys	Football NSW Metro	Football West	6	2		
U16 Boys	Football NSW Thunder	Football NSW Lightning	3	2		
Youth Men	Football NSW Thunder	Football NSW Lightning	3	2		
Open Men	Football Victoria Tigers	Football Queensland	1	1	3	0
U13 Girls	Football Queensland Maroon	Football NSW Thunder	1	1	5	4
U15 Girls	Football Queensland Maroon	Football NSW Lightning	2	1		
U17 Girls	Football Queensland	Football NSW Thunder	1	1	3	1
Youth Women	Football NSW Metro	Football Victoria	4	3		
Open Women	Football NSW Thunder	Football NSW Lightning	3	0		
AWD Mixed	Football Queensland Maroon	Football NSW Thunder	4	3		



NATIONAL PARA FOOTBALL CHAMPIONSHIPS

The 2025 National Para Football Championships were held 8–12 December at the Home of the Matildas in Melbourne, bringing together the country’s leading para footballers in a high-performance environment that celebrated both competition and inclusion.

The 2025 National Para Football Championships play a vital role within the CommBank Pararoos and CommBank ParaMatildas national team pathways, providing players with the opportunity to compete at the highest domestic level while being observed by national team staff. Teams representing Member Federations competed across five days of competition, highlighting the continued development and growing strength of para football across Australia.

NEW CHAMPIONS CROWNED

A major highlight of the 2025 National Para Football Championships saw Football West crowned National Para Football Champions following a strong tournament performance. The national title was secured against Football Victoria across a competition that produced 85 goals from 12 matches.

The Championship Final was taken down to the wire, with penalty shootouts ultimately determining the 2025 national champions.

The result reflects the continued growth of para football programs across Member Federations and the increasing competitiveness of the national competition.



2025 NATIONAL PARA FOOTBALL CHAMPIONSHIPS AWARD WINNERS

Goalkeeper of the Tournament	Christian Tsangas (Football Victoria)
Golden Boot	Augustine Murphy (Football NSW)
Female Player of the Tournament	Carly Salmon (Northern NSW Football/Capital Football)
Young Player of the Tournament	Riley Lyncolne (Football NSW/Football Tasmania)
FT1 Player of the Tournament	Iain Carmichael (Football West)
FT2 Player of the Tournament	Connor Bunce (Football West)
FT3 Player of the Tournament	Jeremy Boyce (Football Victoria)
George Tonna Award (Championship Final MVP)	Katelyn Smith (Football West)
Bronze Medal	Football NSW
Silver Medal	Football Victoria
Gold Medal	Football West

2025 NATIONAL PARA FOOTBALL CHAMPIONSHIPS RANKINGS

1st	Football West
2nd	Football Victoria
3rd	Football New South Wales
4th	Football Queensland
5th	Northern NSW Football

CHAMPIONSHIP FINAL FULL TIME PENALTIES

CHAMPIONSHIP FINAL	FULL TIME	PENALTIES
Football West	0	3
Football Victoria	0	2
Bronze Medal	Full Time	Penalties
Football NSW	6	
Football Queensland	0	



ADVOCACY

In 2025, Football Australia strengthened its role as a partner for government. With Football Australia's leadership, the football community has made significant progress in articulating its agenda, enhancing advocacy capabilities and delivering strategic engagement opportunities with stakeholders.

ESTABLISHING A UNIFIED AGENDA

Ahead of the 2025 federal election, Football Australia released its *Securing Our Football Future* policy platform. This landmark document outlines an ambitious policy agenda for investment, partnership and reform, encompassing key objectives for Australian football. Building on extensive consultation with the Member Federations, Australian Professional Leagues and other stakeholders, this platform is the foundation for football advocating with one voice. It has shaped the football community's advocacy approach since its



publication, encompassing key elements of the agenda such as:

- Unlocking investment in grassroots facilities at all levels of government to address the grassroots 'facilities gap' – the shortfall in community football infrastructure needed to meet growing participation demand.
- Establishing a National Home of Football.
- Supporting our National Teams to enable them to compete on the world stage.
- Various reform and investment opportunities to enhance grassroots football, improve fan experience and keep Australian communities active, healthy and united.

The policy platform has underpinned a range of important submissions, including:

- Pre-Budget Submissions for the federal government and all state and territory governments, in collaboration with the Member Federations.
- Government legacy submissions for the AFC Women's Asian Cup Australia 2026™, in collaboration with Member Federations in host states.
- A submission to the Olympics 100 Day review outlining our coordinated plan with Football Queensland to build a legacy for football from Brisbane 2032.

ENHANCING OUR ADVOCACY

Over the past year, Football Australia has expanded and enhanced engagement with stakeholders, deepening relationships and ensuring football's priorities are better understood and championed across the country. Football Australia's advocacy approach has continued to mature, enabling football to speak with a more united voice and a clear agenda. This work has included:

- Supporting the establishment of Parliamentary Friends of Football groups in federal and state parliaments.
- Introducing a regular cadence of engagement through newsletters, briefings and targeted events.
- Close coordination with the Member Federations through structured meetings, shared planning and aligned messaging.
- Embedding improved advocacy tools in our work and the work of the Member Federations to strengthen stakeholder management.
- Uplifting data and research capabilities to bolster our advocacy with a robust evidence base.



Consistent Parliamentary Engagement

Football's presence at federal and state parliaments continued to grow in 2025. Highlights included:

- Prime Minister Anthony Albanese and Minister for Sport Anika Wells hosting the CommBank Socceroos at Parliament House.
- Interim CEO and CommBank Matildas' legend Heather Garriock joining a Federal Parliamentary Friends of Football match.
- Federal Speaker Milton Dick MP hosting a Friends of Football lunch for Football Australia and the Member Federations.
- Jersey stalls at Australian Parliament House to celebrate the AFC Women's Asian Cup Australia 2026™ with MPs and Senators.

Football Diplomacy

Football is a powerful tool for diplomacy and people-to-people engagement. This formed a core element of our partnership with government throughout 2025. Throughout the year, we connected 1,000+ leaders in sport, industry and government through football diplomacy

events around our national team matches, including:

- A historic jersey exchange between Prime Minister Anthony Albanese and Indonesian President Prabowo Subianto at their May summit in Jakarta, facilitated by Football Australia Interim CEO Heather Garriock.
- Business forums strengthening Australia's relationship with Indonesia and Japan ahead of the CommBank Socceroos FIFA World Cup™ qualifying matches against those nations in March and June respectively.
- A series of trade and investment events with Australian and United States Governments around Socceroos matches in the United States in October and November.

A Foundation for the Year Ahead

The year 2026 will be a pivotal year for Australian football, and this progress in developing our advocacy approach throughout 2025 has been essential in laying the groundwork for success. With a clear agenda, a unified voice and strengthened engagement frameworks, Football Australia is well placed to capitalise on the significant strategic opportunities ahead.



COMMERCIAL REPORT

Football Australia's 2025 commercial program kicked off with a unique cultural first followed by a year of landmark partnerships, broadcast growth and technology innovation.

It kicked off with a unique first via the launch of the groundbreaking Australian National Football Team Collection, designed by renowned Kamilaroi artist Reko Rennie. Marking a historic milestone, the collection is the first-ever Australian football kit collection designed by a First Nations artist. The collaboration united Nike and Football Australia in a shared vision for the future of football, integrating First Nations storytelling with the 'Forever Forging Forward' philosophy – symbolising progress, unity and excellence in Australian football. The design embodies Reko Rennie's deep connection to the game and its ability to unite diverse communities, while offering a bold, contemporary reinterpretation of Australia's iconic green and gold.

First worn on-pitch by the CommBank Matildas against Japan in the SheBelieves Cup, the kit was further etched into Australian football history via Aziz Behich's match-winning strike and subsequent celebration after beating Japan in Perth, a match that helped to all but seal the

CommBank Socceroos' sixth consecutive FIFA World Cup™ qualification.

A highlight of 2025 was June's landmark announcement of Football Australia's significant extension and expansion of its partnership with CommBank. Expanding from its leading partnership position as naming rights partner of the CommBank Matildas, and through the ongoing strength of the CommBank Growing Football Fund, the six-year partnership extension saw CommBank become naming rights partner of the CommBank Socceroos and junior men's National Teams, as well as supporting the newly rebranded and relaunched CommBank Emerging Matildas Championships and CommBank Emerging Socceroos Championships.

Announced at CommBank Stadium in Western Sydney, in front of an excited contingent of media, junior and senior players and members of the football family, the partnership is also providing young fans with unforgettable experiences on game day through CommBank's position as Presenting Partner for Socceroos' and Matildas' Player Mascots. CommBank's long-term commitment to Football Australia is a sign of the ongoing growth opportunities for the sport and its



communities, particularly when strengthened by the Growing Football Fund.

Since the launch of the Growing Football Fund, 331 grants have been awarded to clubs, supporting a wide range of initiatives that drive participation, develop coaches, enhance the participant experience and reduce barriers to playing. The fund has also provided direct support to more than 1,000 women to advance their coaching pathways, including the delivery of a first-of-its-kind all-women's Coach Education Tutor Workshop.

The year 2025 brought significant enhancements to Football Australia's commercial program for its Football Australia-owned competitions, highlighted by the first season of Hahn's naming rights sponsorship of the Hahn Australia Cup. Hahn delivered significant uplifts in engagement for the competition, as fans, players and clubs celebrated 'How Good' moments across the country.

Mitre and Movember® also joined as launch partners of the Australian Championship, with Movember's entry into football aimed at championing better conversations,

better connections and better health for men across the country. A highlight of the Movember® partnership was the inaugural Australian Championship Mo Bro Award, presented to Chris Pavlidis, General Manager of Heidelberg United FC, in recognition of his community leadership, respect-driven approach and ability to bring people together.

The year 2025 also brought a major boost to Football Australia's ecommerce capabilities through an online store partnership with leading global sports platform, Fanatics. With Fanatics powering Football Australia's online store, fans can now access official merchandise both domestically and internationally, as Football Australia continues to expand its licensee and product range.

Ongoing support from major partners, such as Coles, Allianz, Cadbury, Qantas, MILO® and LCI Education, continues to see Football Australia's products promoted and distributed right across the country.





BROADCAST AND INNOVATION

As highlighted in its 2024 *Football Australia Annual Review*, Football Australia continues to innovate and drive greater commercial opportunities across broadcast, content, production and technology.

Following a significant strategic review in partnership with its Member Federations, Football Australia appointed Live Graphics Systems (LIGR) to centralise the live production and distribution of more than 3,500 matches annually, spanning from state league level to flagship national competitions such as the National Premier Leagues, Hahn Australia Cup and the Australian Championship. Football Australia is pleased to be a leader in the Australian sports landscape by consolidating such a diverse range of competitions under a single centralised model, representing a critical step towards true integration across the football pyramid.

The new production structure has directly enabled further innovation and commercial partnerships, including the appointment of leading telecommunications provider, Superloop, as an Official Partner of the Hahn Australia

Cup. Superloop's sponsorship amplified the challenger brand's reach and fan engagement nationwide, while its technology is also powering connectivity services across multiple venues within the domestic football ecosystem.

“ The launch of the inaugural Australian Championship also saw Football Australia, in partnership with its production partners LIGR and DoubleTake Sports, deliver the end-to-end broadcast production of the competition, including live studio coverage and at-match reporters. ”

This production model attracted a much-celebrated return of domestic football coverage to SBS through a broadcast partnership that saw 18 matches broadcast live on SBS and SBS Viceland, with full coverage of the entire competition available on SBS On Demand. In total, the coverage reached more than 2.4 million Australians, supported by additional distribution through Football Australia's YouTube channels.

SBS further supported its coverage with multilingual podcast summaries and YouTube 'watchalong' shows, showcasing the Australian Championship's unique ability to connect with football fans of all ages.

Finally, in line with its ambition to ensure football stories are told as broadly as possible, Football Australia also expanded its broadcast partnerships in 2025 with PacificAus TV for distribution to the Pacific Islands, alongside its audio rights partnership with ABC Radio. A key feature of the ABC agreement was competition-

wide coverage of the AFC Women's Asian Cup Australia 2026™. To commemorate 20 years since the Socceroos' historic victory over Uruguay to qualify for the 2006 FIFA World Cup™, Football Australia also co-produced *The Kick That Stopped a Nation* with JAMTV, which premiered in prime time on Channel 10 in November 2025.

Football Australia thanks all its commercial and media partners for their ongoing promotion, investment and support of the game, and looks forward to another strong year in 2026.



INTERNATIONAL RELATIONS

In 2025, Football Australia's International Relations work reflected an evolution in the way football functions as a genuine and practical connector between Australia and the world. Across the year, football was increasingly positioned not only as a sport, but as a platform for diplomacy, cooperation and long-term institutional engagement across the Association of Southeast Asian Nations (ASEAN), the Pacific, Central Asia and beyond.

A defining feature of 2025 was the integration of football into key bilateral and diplomatic moments. These included Australian Prime Minister, Anthony Albanese, and Indonesian President, Prabowo Subianto, exchanging football jerseys during the Prime Minister's visit to Jakarta; the Prime Minister's official visit to China, which included an interaction with Kevin Muscat, the manager of Shanghai Port FC, in Shanghai; and the Subway Socceroos' FIFA World Cup™ qualifier against Indonesia, which provided a platform for engagement between Minister for Foreign Affairs, Senator Penny Wong, and Indonesian Foreign Minister, Sugiono, in Sydney. Collectively, these moments highlighted football's growing value as a practical complement to official diplomacy.

This work was underpinned by a series of partnerships with the Department of Foreign Affairs and Trade, which helped establish football as a natural feature of many of Australia's key regional relationships. Through these partnerships, football delivered value beyond the

pitch by creating opportunities for people-to-people exchange, strengthening institutional ties and supporting broader regional engagement objectives.

One of the clearest examples of this approach was ASEAN-Australia Football Week, launched by Football Australia in partnership with the ASEAN Football Federation and the ASEAN-Australia Centre. The initiative reflected the strategic importance of Southeast Asia and the growing role of football in Australia's engagement with the ASEAN. It saw the CommBank Junior Matildas host Thailand in Australia, alongside the delivery of a groundbreaking ASEAN Women's Football Development Workshop involving all ASEAN nations. Football Australia also facilitated the historic participation of Malaysia in the CommBank Emerging Socceroos and CommBank Emerging Matildas Championships, further broadening football links with Southeast Asia and creating new pathways for international engagement through youth development.

In the Pacific, the PacificAus Sports Four Nations tournament, hosted in Canberra, brought together the women's national teams of Solomon Islands and Vanuatu, Thailand U20 and the CommBank Young Matildas. The tournament was notable not only for the football on display, but also for what the tournament represented: a practical demonstration of football's ability to bring countries together in a spirit of competition, development and partnership. Football Australia also supported a first-of-its-kind international fixture in September



between the Solomon Islands national team and Brisbane Roar FC, creating a further opportunity to strengthen ties between Australian and Pacific football communities and extend the reach of this engagement. In August, Football Australia and the Oceania Football Confederation signed a historic memorandum of understanding, establishing a new platform for cooperation to support the development of the game across the region.

This approach was extended to Central Asia for the first time, with Football Australia partnering with the Central Asian Football Association to deliver a Women's Football Development Seminar involving five Member Associations from across the region, as well as the AFC and FIFA. Delivered alongside the CommBank Young Matildas' AFC U-20 Women's Asian Cup™ qualifiers in Tajikistan, the seminar ensured Australia's presence in the region generated value beyond competition alone. Together with Football Australia's women's football development work within ASEAN, this initiative formed part of a broader effort not only to strengthen ties across Asia, but also to deliver a tangible legacy from the AFC Women's Asian Cup Thailand 2026™ beyond the tournament itself. These initiatives reflected Football

Australia's ability to translate established relationships across Asian football into practical collaboration. By combining competition activity with targeted development initiatives, Football Australia created lasting platforms for knowledge sharing, institutional connection and the advancement of women's football across the region.

Together, these initiatives highlighted the breadth and growing maturity of Football Australia's International Relations function in 2025. Across bilateral visits, government partnerships, international tournaments and development programs, football continued to demonstrate its value as a practical tool of engagement – one capable of strengthening relationships, connecting institutions and supporting Australia's role in the region. As Football Australia looks ahead to a FIFA World Cup™, a home AFC Women's Asian Cup™, and a significant program of international activity in 2026, this work has established a strong foundation for football to continue connecting Australia to the world in ways that are tangible, constructive and enduring.



PLAYFOOTBALL REGISTRATION PLATFORM

In 2025, Football Australia continued to strengthen the PlayFootball registration platform, building on version 2.0 while preparing the game for the introduction of version 3.0 ahead of the 2026 season.

Following the initial national rollout, a comprehensive review was undertaken to better understand how the platform was performing in real-world settings. The focus was clear: improve the experience for those using the system every day and ensure a more consistent and reliable experience across the country.

Engagement with the football community was central to this work. Clubs, associations and Member Federations were consulted through targeted discussions and focus groups, providing practical feedback on what was working well and where improvements were needed. This input directly shaped the development roadmap for v3.0, ensuring the next iteration reflects the needs of the game at all levels.

An independent review during the year confirmed that the platform provides a strong foundation for the future, while also identifying opportunities to strengthen delivery and support. In response, Football Australia expanded its capability across key areas, enabling faster improvements and a smoother transition to the next phase of the platform.

Strong communication and coordination across the national network remained a priority throughout the year. Regular engagement with Member Federations ensured visibility of progress, key milestones and readiness for the upcoming season.

At the same time, closer collaboration with competition management system providers, including Dribl and Squadi, has improved how registration data connect across the football ecosystem. This is reducing administrative burden and helping to deliver a more seamless, year-round digital experience for participants and administrators alike.

To support the transition, Football Australia also invested in education and support across the game, including training, updated resources and clearer support pathways for clubs and Member Federations.

Following a record-breaking registration period, PlayFootball enters 2026 in a stronger position – better aligned nationally, easier to use and better equipped to support the continued growth of the game.

FA+ MEMBERSHIP PROGRAM

In 2025, Football Australia launched Football Account Plus (FA+), a premium membership program designed to deepen engagement with fans and provide a more direct, year-round connection to the national game.

FA+ introduced a paid tier that unlocked enhanced access, exclusive experiences and priority opportunities across Football Australia's competitions and national teams.

A central feature of FA+ was access to Football Australia's ticket allocation for the FIFA World Cup 26™. Eligible members were provided with the opportunity to apply for CommBank Socceroos match tickets – including group stage fixtures – through a structured and equitable process, with further opportunities available should the team progress deeper into the tournament.

Across the domestic and international calendar, FA+ delivers consistent value. For an annual membership fee of \$99 (inc. GST), members receive priority access and a 15% discount on tickets to CommBank Socceroos and CommBank Matildas home matches, along with access to discounted tickets for Hahn Australia Cup and Australian Championship fixtures.

Members also benefit from a suite of exclusive experiences and rewards, including access to open training sessions, priority access to limited merchandise releases, invitations to Football Australia events, a merchandise voucher and a growing range of partner offers.

FA+ extends beyond matchday, with the program continuing to evolve to deliver behind-the-scenes and insider content that brings fans closer to players, teams and the moments that shape the game.

FA+ represents an important step in strengthening Football Australia's connection with its supporter base – creating a more direct, rewarding and premium fan experience while reinforcing the link between the national teams and the communities that support them.



CLUB CHANGER

Club Changer is Football Australia's Club Development Program designed to protect and strengthen clubs across the country. The program supports clubs to become more resilient and sustainable while fostering a welcoming and inclusive culture. It also helps educate clubs on creating positive environments for players, coaches, volunteers and officials, with a strong focus on long-term viability and success.

The year marked a significant increase in engagement, with more than 1,200 clubs achieving a 1, 2 or 3 Star Award. Club Changer now supports a connected national network of clubs – spanning Tasmania to the Northern Territory, and Western Australia to the East Coast – all committed to strengthening grassroots football.

The program continues to grow by connecting clubs from across Australia, enabling them to share what's working, discuss common challenges, and learn how to overcome them. By supporting one another, clubs strengthen the national network and work collectively to deliver the best possible football experience for everyone involved.

Through Club Changer, thousands of club volunteers and participants have accessed tailored one-on-one support, in-person workshops and conferences, as well as online webinars – improving accessibility and creating valuable learning opportunities.

Using the Game Plan modules, clubs have been able to identify priority areas for development and create clear action plans. With collective support from Football Australia and Member Federations, clubs have accessed resources and guidance to help deliver their seasonal

goals, particularly through collaborative efforts to build more inclusive and welcoming environments for women and girls.

STATISTICS

1,500 CLUBS

engaged in the Club Changer Club Development Program

WOMEN AND GIRLS' PARTICIPATION

has increased 33% since the launch of Club Changer

51% OF CLUBS

have 40% male/40% women/20% any gender representation across their committees

67% OF CLUBS

have installed a 'Female Champion' to lead the growth and development of women and girls' participation at their club



Key Achievements



2025 SAW A HUGE FOCUS ON SAFEGUARDING as clubs progressed from 1 Star, which has a focus on creating a welcoming and inclusive environment for women and girls in football, to 2 Star where clubs focus on safeguarding education, resources and action planning



1,200 CLUB VOLUNTEERS ATTENDED the Football Australia Safeguarding for Community Clubs webinar, and as more and more clubs develop safeguarding action plans



THERE HAS BEEN A 20% INCREASE in the number of Accredited Club Member Protection Information Officers (MPIOs)



FOOTBALL IS THE #1 SPORT ON THE AUSTRALIAN SPORTS COMMISSION'S (ASC) GAME PLAN, with over 1,500 clubs registered with the platform and over 9,500 modules completed



210 CLUBS AND ASSOCIATIONS were awarded Growing Football Fund Community Grants, supported by CommBank



GROWING FOOTBALL FUND

Club Changer clubs were recognised and rewarded through their eligibility for Growing Football Fund Community Grants, supported by CommBank in 2025.

A total of 210 clubs and Associations from across Australia received funding to empower, support and encourage the participation of women and girls. The grants supported initiatives such as the development of female coaches, the delivery of introductory programs and enhancements to playing experiences, creating meaningful opportunities for women and girls at all levels of the game.

With more than 30% of recipients based in regional areas, the funding delivered tangible support directly into communities, strengthening clubs and Associations and helping them build more inclusive and sustainable football environments.

CLUB CASE STUDY

Over the past 12 months, Sydenham Park proudly delivered the club's inaugural All Abilities training session, marking the beginning of an inclusive program for children and young people of all abilities. The session focused on skill development, teamwork and confidence building, in a safe and supportive environment. Following this, Sydenham Park's players participated in the Football For All Gala Day tournament hosted by Football Victoria, giving them the opportunity to showcase their skills, and experience competitive football in a fun and inclusive setting. This initiative was delivered through carefully structured coaching sessions, supported by trained volunteers. The success of the inaugural training and Gala Day participation has established a strong foundation for continued All Abilities programs, promoting inclusion, community engagement and a culture of opportunity for all at Sydenham Park.

CLUB CHANGERS OF THE MONTH

The Club Changers of the Month initiative recognises football clubs across Australia that are driving positive change within their communities. In 2025, 71 clubs were recognised, with Member Federations highlighting clubs each month – not for a single achievement, but for demonstrating strong leadership, inclusive values and a commitment to creating welcoming environments for everyone involved in the game.

Through their focus on participation, club culture, development pathways and sustainable practices, these clubs are recognised as leaders in the game – strengthening football, supporting diverse communities and expanding opportunities for people to get involved.

“ Club Changer has been instrumental in supporting Sydenham Park's growth and development, providing guidance and resources that have allowed us to strengthen our programs and governance.

Through participation in seminars, forums, and coaching sessions, our committee and coaches have been able to build their knowledge and implement best practices across all levels of the club.

We also made strong use of the Club Changer webpages and online resources, which provided practical tools and frameworks to help us enhance our operations. Importantly, the ongoing support from Football Australia and Football Victoria ensured we were aligned with national standards while receiving localised assistance tailored to our community.

This combination of education, resources, and strategic support has allowed Sydenham Park to deliver meaningful change, particularly in areas of inclusion, safeguarding, and program development, ensuring we continue to grow as a professional and community-focused club. ”

Sydenham Park SC

NATIONAL TEAM ENGAGEMENT

In 2025, 89 Club Changers helped bring National Team matches to life, creating unforgettable moments for families across Australia.

Hundreds of children proudly took part in the Little Legends Lap, served as mascots, and shone during half-time activations, turning match days into truly memorable experiences.

NATIONAL VOLUNTEER FOCUS GROUP

The National Volunteer Focus Group brings together 40 Club Changers from across all Member Federations, working in partnership with the National Workforce Manager to strengthen volunteer development nationwide.

Participating clubs connect regularly to share strategies, exchange best practice and use resources to improve workforce and volunteer management. The group also provides valuable feedback to Football Australia, helping inform ongoing improvements to the Club Changer program.



COLES MINIROOS

Coles MiniRoos is the official junior grassroots program of Australian football, encompassing both MiniRoos Club Football and the MiniRoos Kick-Off program for children aged 11 and under. In 2025, a total of 291,864 participants aged 11 and under took part in Coles MiniRoos programs nationally, including 279,295 participants registered through the MiniRoos Club Football pathway.

The Coles MiniRoos Kick-Off program, which is underpinned by two core offerings – Kick-Off Mixed and Kick-Off MiniTillies – engaged 10,802 participants during the year. A further 1,767 participants were introduced to football through Kick-Off Holiday programs and Come & Try Clinics, bringing total Kick-Off participation in 2025 to 12,569 participants nationwide.

Kick-Off mixed programs accounted for the largest share of overall participation, while MiniTillies continued to play a critical role in strengthening the female participation pathway, representing 39% of all female registrations across Kick-Off programs and clinics in 2025.

In 2025, Football Australia launched a refreshed Coles MiniRoos brand and new website, modernising the digital experience for Australia's largest grassroots football program. The new website features a platform that makes it easier for parents, clubs and young players to discover programs, access resources and get involved in football, while reflecting a vibrant and inclusive brand identity. The updated look and feel emphasises fun, safety and belonging, reinforcing Coles MiniRoos as the entry point for children aged 4–11 to learn and enjoy the game in a supportive environment.

Connections between the CommBank Socceroos and CommBank Matildas, and the Coles MiniRoos community, continued to be strengthened in 2025, with more than 200 clubs and over 3,500 MiniRoos participants provided with once-in-a-lifetime experiences. These included participation in Coles Little Legends Lap, Coles Half-Time Heroes, and Coles Player Mascots activations at home National Team matches, delivered across multiple Member Federations.



GRANT FUNDING PROGRAMS

FIFA FORWARD 3.0

Funding provided through FIFA Forward 3.0 reflects FIFA's ongoing commitment to building a stronger foundation for the growth of football within Member Associations.

Football Australia received USD1.25 million in 2025 to support a range of operational costs. A further USD1.45 million was approved by the Board of Directors and FIFA to support the CommBank Matildas in preparing for the AFC Women's Asian Cup Australia 2026™, in accordance with Football Australia's Contract of Agreed Objectives with FIFA.

FIFA

AFC ENHANCE PROGRAMME

The AFC Enhance Programme aims to facilitate the strategic and long-term development of football across the AFC's Member Associations and Regional Associations through funding for activities and projects aligned with four specific funding categories.

Football Australia invested its 'Pass' and 'Volley' funding totalling USD150,000 in 2025 to support activities underpinning the girls' and boys' National Teams' efforts to qualify for the FIFA U-17 World Cups. A further USD100,000 from the Kick-Off funding category contributed to the salary of the AFC Enhance Programme Manager and supported associated operational costs.



AUSTRALIAN SPORTS COMMISSION – PLAY WELL AND WIN WELL FUNDING

Football Australia received financial support from the Australian Sports Commission (ASC) to deliver a range of participation initiatives aligned with the Play Well Strategy Priority Areas. This funding has enabled Football Australia to address longstanding opportunities within futsal and progress other major participation initiatives.

Football Australia's 2025–26 Play Well Implementation Plan included the appointment of dedicated futsal resources and the delivery of several initiatives designed to significantly strengthen the organisation's capacity to fulfil its objectives and better meet the needs of futsal stakeholders.

Other significant participation initiatives supported through ASC Play Well funding include the development of a National Participation Plan for Australian football, further development of outdoor football coach and referee education resources, and a participation feasibility study for beach soccer.

ASC Win Well funding supports the High Performance 2032+ Sport Strategy, which aims to enable Australian athletes and teams to perform successfully at Olympic, Paralympic and Commonwealth Games.

The funding enabled Football Australia to respond proactively to a review of Australia's performance at the Paris 2024 Olympic Games, which identified

the need for further investment in technical and performance structures.

International windows in 2025 focused on regenerating the playing squad and improving the CommBank Matildas' FIFA Women's World Ranking. Investment in players capable of representing Australia at the LA 2028 Olympic Games focused on the CommBank Young Matildas (U20) and the Future Matildas Program between May and August, which aims to bridge the gap for domestic players competing in the Ninja A-League Women's competition.

Identified players and staff also participated in targeted leadership training developed by the newly appointed sports psychologist.



AUSTRALIAN GOVERNMENT – PLAY OUR WAY PROGRAM GRANT

The awarding of an Australian Government's Play Our Way program grant to Football Australia enabled the implementation of a range of initiatives in 2025 to better understand and improve the experiences of female referees across Australia. A National Female Engagement Lead – Refereeing was appointed to lead the three-year program, which focuses on four key pillars: psychological safety, visibility and storytelling,

mentoring, and education. A pilot survey conducted with Football West captured the lived experiences of female referees and provided valuable insights into retention, engagement and pathway development, while ensuring female referees have a stronger voice in shaping national officiating strategies.

The findings informed several initiatives aimed at increasing visibility, connection and pathway awareness for female referees. Sixty female referees participated in 12 initiatives delivered across five states, providing valuable development experiences, access to elite role models and opportunities to strengthen professional networks. These initiatives will continue under the Our Game platform, supporting Football Australia's broader strategy to increase the representation, development and retention of female referees.

NSW GOVERNMENT – AUSTRALIAN CHAMPIONSHIP

The NSW Government supported the Australian Championship's inaugural season, the first National Second Tier competition from any football code. Funding empowered engagement with culturally and linguistically diverse (CALD) communities represented by the five participating NSW clubs. It also supported minor infrastructure upgrades required for these clubs to play at national level.



MULTICULTURAL COMMUNITY INITIATIVES

Football Australia, in partnership with Member Federations, delivers two national multicultural participation initiatives: the Multicultural Settlement Program (MSP) and the Multicultural Youth Program (MYP). MSP is an introductory football program for newly arrived migrants aged 4–11, while MYP is a modified football offering designed for young people aged 12–24 from culturally and linguistically diverse (CALD) communities. Together, the programs aim to strengthen social inclusion and connection by reducing barriers to participation and supporting engagement in football for newly arrived migrants and CALD communities.

In 2025, more than 3,600 participants engaged in MSP and MYP programs nationally. Delivery occurred across 145 local hubs, clubs and schools, and through 60 multicultural tournaments and community events, including activities delivered throughout Harmony and Refugee Weeks. As part of a core program objective to create education and employment pathways beyond direct participation, 275 young people from CALD communities were upskilled to support the delivery of MSP and MYP programs.

For the first time in 2025, participants from both programs attended the CommBank Emerging Matildas and CommBank Emerging Socceroos Championships in Melbourne and Sydney. Across both tournaments, more than 250 young people and their families from CALD communities attended or participated in activations, representing nine different countries of birth.

Throughout the year, Football Australia and Member Federations also supported the formation of the Shepparton Stars, a football team created from participants in multicultural programs delivered in regional Victoria. Through participation in the Australian Football Skool (AFS) Shepparton Cup – one of the region’s largest junior tournaments featuring established club teams – players were provided with the opportunity to engage in structured competition for the first time since arriving in Australia. This initiative helped establish clear football pathways for newly arrived migrants, while building confidence, community connection and engagement with the wider football ecosystem.

The impact of these programs was reflected in individual stories such as that of Mayada. After experiencing the loss of her younger brother and arriving in Australia as

a refugee from Syria, Mayada found football could be a pathway to reconnection and purpose. Through the support of the Football Futures Foundation and Football Australia’s multicultural programs, Mayada progressed into coaching and now leads MSP and MYP girls’ sessions. Her journey highlights the role football can play in creating leadership pathways, empowering young people from multicultural and refugee backgrounds to give back to their communities and inspire future generations.

To support the delivery and sustainability of these outcomes, Football Australia engaged with organisations across a range of sectors in 2025, including local government, and education providers and community services at both national and state levels.



FIRST NATIONS

Football Australia acknowledges and celebrates the invaluable contributions of First Nations people to our country and global football. First Nations communities continue to shape the nation's football landscape, from grassroots to the elite level.

In 2025, Football Australia continued to strengthen its commitment to First Nations football through expanded participation programs, enhanced governance structures and the growth of national talent pathways. The evolution of the Invitational XI into the Charles Perkins XI represents a significant milestone, honouring the legacy of one of Australia's most influential First Nations leaders while reinforcing the program's long-term vision.

The year also marked a historic moment of national recognition, with three members of the football community honoured at the National Indigenous Sports Awards. Katelyn Smith, David Williams and Lydia Williams were all recognised for their outstanding contributions to sport, highlighting the strength, leadership and impact of First Nations people across all levels of the game.

Building on strong foundations, Football Australia has continued to create meaningful opportunities for First Nations players, coaches and communities to engage with the game in culturally safe and inclusive environments. This report highlights the progress and impact of these initiatives, reaffirming our commitment to a diverse, representative and thriving football ecosystem.

GOVERNANCE AND LEADERSHIP

Football Australia's National Indigenous Advisory Group

Since its establishment in 2021, the National Indigenous Advisory Group (NIAG) has played a critical role in guiding First Nations strategy, governance and reconciliation initiatives within Australian football. The NIAG continues to provide expert advice to Football Australia's Executive and Board, ensuring First Nations perspectives are embedded across decision-making, policy development and national programs.



In 2025, the NIAG further strengthened its role as the peak advisory body on First Nations football matters. The group has played a key role in shaping the organisation's next First Nations football strategy and Reconciliation Action Plan (RAP) launching in 2026, informing national participation and pathway strategies, and providing guidance on cultural protocols across major events and programs.

NIAG membership reflects a diverse group of respected First Nations leaders, athletes and community advocates, ensuring strong cultural governance and national representation. The group continues to meet regularly, including in-person workshops aligned to major football events, to progress strategic priorities and strengthen alignment across the football ecosystem.

Football Australia NIAG Members

NAME
Kenny Bedford
Selina Holtze
Gema Simon
Tanya Oxtoby
Kim Farmer
Belinda Duarte
Fred Agius
David Williams
James Brown
Ramone Close
Kyah Simon

Football Australia's First Nations workforce also continued to grow in 2025, with dedicated casual roles supporting participation, pathways and program delivery. This reflects a broader shift across Member Federations, with most now employing First Nations staff to lead and support local engagement and delivery.

PARTICIPATION

Growing First Nations Football Participation Program

In 2025, Football Australia progressed the delivery of the Growing First Nations Football Participation Program, funded through the Australian Sports Commission's Play Well Participation Grant Program.

The program expanded the reach of football into regional and remote Aboriginal and Torres Strait Islander communities across QLD, NT and WA. Delivery focused on culturally appropriate, community-led engagement through:

- First Nations Coles MiniRoos programs for young participants
- Walking Football programs supporting Elders and community connection
- coach and referee education to build a local First Nations workforce
- health and wellbeing activations in partnership with community organisations.

Across seven priority locations, the program has driven strong participation outcomes and positive community engagement, with high attendance rates and strong local ownership.

A key focus in 2025 has been building sustainability, training and empowering local facilitators, strengthening partnerships with Member Federations and community organisations, and supporting the transition to community-led delivery models beyond the funding period.

PERFORMANCE

Charles Perkins XI (formerly Invitational XI)

The Charles Perkins XI program represents Football Australia's national First Nations talent pathway, providing elite development opportunities for young Aboriginal and Torres Strait Islander footballers.

In 2025, the program expanded its national footprint, with teams competing in the:

- CommBank Emerging Matildas Championships (Girls U16)
- CommBank Emerging Socceroos Championships (Boys U16)

The program continues to identify and support high-potential players, while addressing key barriers to participation such as travel, and access to elite environments.

Beyond performance outcomes, the Charles Perkins XI plays a critical role in fostering cultural pride, identity and connection, creating a safe and empowering environment for First Nations players to thrive.



CHARLES PERKINS XI HIGHLIGHTS



CONTINUED PARTICIPATION IN THE COMMBANK EMERGING CHAMPIONSHIPS, with strong on-field performances across both boys' and girls' competitions



IDENTIFICATION OF PLAYERS FOR NATIONAL TEAM PATHWAYS, including selection in national camps and development programs



GROWTH OF THE NATIONAL FIRST NATIONS TALENT POOL, with increased engagement from Member Federations and technical staff



STRONG REPRESENTATION FROM DIVERSE COMMUNITIES, with players selected from metropolitan, regional and remote areas across Australia



INCREASED VISIBILITY AND RECOGNITION, with national media coverage and storytelling highlighting the program's impact



ONGOING PROGRESSION OF PLAYERS INTO STATE AND ELITE FOOTBALL ENVIRONMENTS



SPORTING SCHOOLS

Football Australia, in partnership with Member Federations, delivers a range of quality football programs in schools nationwide, providing safe, engaging and educational experiences for students. These programs aim to introduce children to football through fun activities, games and challenges, while supporting the development of fundamental physical, social and cognitive skills. In 2025, a total of 138,727 students participated in a Football Australia Sporting Schools program across the country.

Coach Delivered programs were the most widely adopted offering in 2025. Supported by a national workforce managed by Member Federations, more than 5,000 sessions were delivered, focusing on encouraging physical activity and the development of fundamental movement skills within a safe, inclusive and team-based environment.

Curriculum-aligned resources also enabled teachers to deliver football programs both inside and outside the classroom. In 2025, 37% of school programs were teacher delivered, with educators accessing Football Australia's Festival of Football and Skills Program resources through Football Australia's Learning Management System, which supports program delivery.

To further support schools, teachers and coaches, a range of program enhancements was developed throughout the year. A new Sporting Schools offering – the Teacher-Delivered Futsal Program – was approved by the Australian Sports Commission and is scheduled to launch in 2026. This program will provide teachers with structured resources to deliver futsal sessions within the school environment, expanding opportunities for students to engage with football in diverse formats.



FIFA FOOTBALL FOR SCHOOLS

FIFA Football for Schools is a global program delivered by FIFA that aims to contribute to the education, development and empowerment of approximately 700 million children worldwide. The program seeks to make football more accessible to both girls and boys by integrating football-based activities into schools education systems, while promoting targeted life skills and key competencies through the game.

Since January 2024, Football Australia has been delivering the FIFA Football for Schools program on behalf of FIFA, in partnership with Football Northern Territory and the Northern Territory Department of Education.

The program first launched in Darwin in August 2023, with FIFA committing USD50,000 to support implementation in regional and remote communities with a high proportion of students identifying as First Nations. In addition to this financial contribution, FIFA provided 16,000 footballs to ensure every participating student received a football as part of their involvement in the program.

In early 2025, FIFA Football for Schools sessions were delivered to 1,360 primary school students through School of Sport Gala Days in Darwin, in partnership with Football Northern Territory, the Department of Education and School of Sport Education Northern Territory. Each student participating in the Gala Days received their own FIFA Football for Schools football. Teachers, principals and administration staff were also engaged through dedicated upskilling sessions, building the capability required to independently deliver the program within schools.

As of December 2025, more than 10,000 students and young people had received their own FIFA Football for Schools football through the program. Of these, 6,500 participants were based in the Northern Territory, with hundreds of teachers, educators and community leaders upskilled to support the continued delivery of FIFA Football for Schools beyond the initial implementation phase.

FIFA



REFEREES DEPARTMENT REPORT

In 2025, Football Australia's Referees Department delivered a year of significant progress and innovation, reinforcing its commitment to raising standards, strengthening development and establishing clear, sustainable pathways for match officials across the country.

A key milestone was the introduction of Football Video Support (FVS) within the Australian Championship. This initiative marked an important step in enhancing decision-making accuracy in competitions operating below the fully professional Video Assisted Referee (VAR) environment. FVS enabled referees to review key match incidents, improving both match outcomes and post-match learning opportunities. Importantly, it also served as a critical bridge in preparing referees for progression into competitions where VAR is in operation, supporting greater readiness and confidence at the elite level.

The department also made significant strides in expanding the professional refereeing program. This included increasing the number of full-time officials and enhancing the high-performance support available to them, including coaching, sports science and performance analysis. A landmark moment within this expansion was the inclusion of Casey Reibelt as the first female referee in the professional cohort. This historic achievement reflects the department's strong commitment to diversity and inclusion, while also highlighting the strength and credibility of Australia's women's refereeing pathway.

Another major achievement in 2025 was the formal establishment of four clearly defined pathways into elite refereeing. Designed to provide greater structure, clarity and accessibility, these pathways support officials at all

stages of their development. The grassroots pathway focuses on building strong foundational skills and the early identification of talent. The National Referee Academy pathway develops high-potential referees through targeted coaching and education. The Football Australia Referee Academy (FARA) pathway delivers a high-performance environment for officials on the cusp of elite football, while the Development Panel supports referees transitioning into top-tier competitions. In addition, the integration of a player-to-referee pathway has created new opportunities to attract individuals with a deep understanding of the game into officiating, further strengthening the national talent pool.

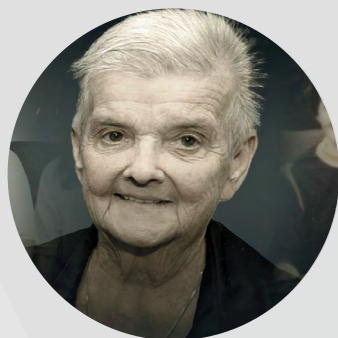
These structured pathways have significantly improved alignment across the country, ensuring greater consistency in coaching, assessment and progression. They also provide referees with a clearer understanding of performance expectations and advancement requirements, fostering increased motivation, accountability and long-term engagement.

Supporting these initiatives was the continued evolution of coaching and performance frameworks, including the reintroduction of match day observers working alongside referee coaches. This approach enhanced real-time feedback and strengthened the connection between training environments and match performance.

Overall, 2025 was a transformative year for Football Australia's Referees Department. Through the introduction of FVS, the expansion of the professional program, the historic inclusion of Casey Reibelt and the establishment of clearly defined development pathways, the department has laid strong foundations for sustained excellence and future growth in Australian refereeing.



IN MEMORIAM



VALE BETTY HOAR

1942–2025

Australian women's football pioneer
Hall of Fame inductee
Australian Sports Medal recipient
National Team Manager



VALE MARIA BERRY AM

1954–2025

A coach, administrator and former Team Manager and Head of Delegation for several CommBank Matildas and CommBank Young Matildas international tours



VALE KEITH LEARMONTH

1933–2025

Socceroo cap #136

First player to represent Australia at both junior and senior levels



VALE JOHN MARSHALL SC

1958–2025

Distinguished barrister and inaugural Chair of Football Australia's Disciplinary and Ethics Committee

Former Chair of the Anti-Doping Tribunal



VALE TONY FARRUGIA

1953–2025

South Australian Soccer Federation Hall of Fame inductee

Life Member of Football South Australia

Founder of Adelaide United Football Club



VALE DOUG RENNIE OAM

1934–2025

International referee
Hall of Fame inductee

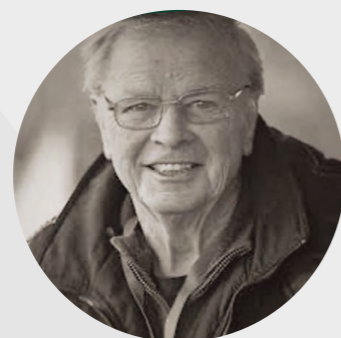
Chairman of the FIFA Referees Committee at three FIFA World Cup™ qualifying tournaments and the FIFA Women's World Cup™



VALE STEFAN KAMASZ

1949–2025

Hall of Fame inductee
Football Australia Board member 2020-2022



VALE DONALD CAMPBELL OAM & AM

1939–2025

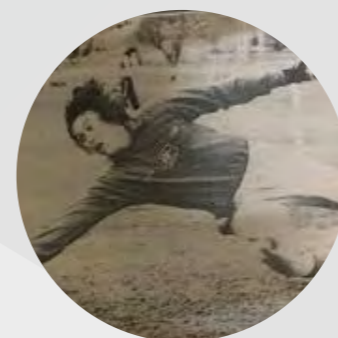
A pioneering match official
Hall of Fame inductee



VALE DAVID BONE

1930–2025

Socceroo cap #120



VALE GLENN AHEARN

1962–2025

Socceroo cap #310



VALE VITO CILAURO

1930–2025

Deputy Chairman of the Australian Soccer Federation (now Football Australia)

Hall of Fame inductee

Life Member of the Victorian Soccer Federation





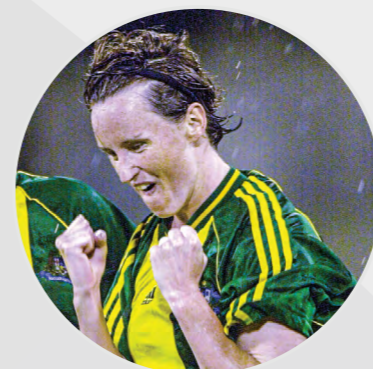
FOOTBALL AUSTRALIA HALL OF FAME – CLASS OF 2025

The Football Australia Hall of Fame recognises individuals whose achievements and service have made an enduring contribution to the game in Australia.

The Class of 2025 was celebrated at Coopers Stadium in Adelaide, ahead of the international fixture between the Australian and New Zealand women’s national football teams. Surrounded by National Team players, alumni, football stakeholders and supporters, the evening recognised three extraordinary individuals.

Football Australia Board Member Sam Ciccarello welcomed guests on behalf of Chairman Anter Isaac and the Board, joined by fellow Director Catriona Noble, noting that the evening represented more than a ceremony – it was an opportunity to recognise individuals whose contributions have helped shape the national story of Australian football.

The biographies below are reproduced exactly as published by Football Australia for the Hall of Fame Class of 2025. The selection of the Class of 2025 was determined by an independent panel of historians who volunteered their time to assess nominations and contributions to the game: Andrew Howe, Marion Stell, Bill Murray, Phil Mosely and Ted Simmons. Their work ensures the history of Australian football continues to be recognised and celebrated across generations.



SHARON BLACK

Born in Adelaide, Sharon Black enjoyed a 15-year international career with the Matildas, earning 62 caps and scoring 20 goals for Australia.

She represented Australia at the FIFA Women’s World Cup USA 1999™ and the Sydney 2000 Summer Olympic Games, competing on the global stage during a formative period for women’s football in Australia.

Black won the inaugural Julie Dolan Medal in 1998 and starred domestically for West Torrens Birkalla, Sturt Marion and Flinders United. In 2003, she became one of the first Australians to play in a European club championship final with Danish side Fortuna Hjørring.

Following her playing career, Black has continued to contribute to the game through decades of coaching, youth development and mentorship in South Australia.



ROY HAY

Roy Hay has spent more than four decades researching and documenting the story of football in Australia.

His landmark works – including *A History of Football in Australia*, *When the Socceroos Went to War*, and *The Story of Football in Victoria* – have played a significant role in shaping national understanding of the game’s social and cultural impact.

Through his academic leadership and contributions to Football Australia’s heritage programs, Hay has helped ensure the origins, pioneers and milestones of Australian football are preserved and understood by future generations.



TIM CAHILL AO

One of the most influential players in Australian football history, Tim Cahill enjoyed a 20-year professional career, making 608 league appearances and scoring 152 goals.

He rose to international prominence with both Millwall and Everton football clubs, before further spells in the United States, China and Australia.

For the Australia men’s national soccer team, Cahill earned 108 caps and scored 50 goals, the most in Australian men’s international history. He represented Australia at four FIFA World Cups, including the 2006 FIFA World Cup™, where he scored Australia’s first-ever goal at a men’s FIFA World Cup – a defining moment in the nation’s football story.



HALL OF FAME INDUCTEES



2025 (3)

- Sharon Black
- Roy Hay
- Tim Cahill AO

2024 (4)

- Jenny Bray
- Craig Foster AM
- Ian Holmes
- Alex Pongrass AM

2022 (6)

- Moya Dodd AO
- Collette Gardiner (nee McCallum)
- Walter Pless
- Ange Postecoglou
- Brendan Schwab
- Ted Smith

2021 (4)

- Heather Garriock
- Kathryn Gill
- Joseph Huxley Honeysett
- Mark Schwarzer OAM

2019 (4)

- Leigh Wardell
- Harry Kewell
- Branko Culina
- Sir Frank Lowy AC

2018 (3)

- Sonia Gegenhuber
- Mark Bresciano
- Andrew Dettre

2016 (3)

- Tammy Ogston
- Peter Raskopoulos
- Sacha Wainwright

2015 (2)

- Lisa Casagrande
- John Moriarty

2014 (5)

- Sandra Brentnall
- Stefan Kamasz
- Damian Mori
- Tom Sermanni
- Mark Viduka

2013 (2)

- James Fraser
- Linda Hughes

2012 (3)

- Alison Forman
- Scott Chipperfield
- Alan Vessey

2011 (4)

- Craig Moore
- Dianne Alagich
- Ted Simmons
- Mike Cockerill

2010 (5)

- Ned Zelic
- Joanne Peters
- Stan Lazaridis
- Martyn Crook
- Mark Shield

2009 (5)

- Tony Vidmar
- Cheryl Salisbury
- Paul Okon
- John Economos
- Sam Vella

2008 (11)

- Tracey Wheeler
- George Keith

2007 (9)

- Cliff Almond
- Julie Murray
- Aurelio Vidmar
- Mike Wells
- George Dick OAM
- Donato Di Fabrizio OAM
- John De Witt
- Peter Desira
- John Thomson

2006 (9)

- Alex Tobin OAM
- Terry Greedy
- Steve Blair
- Anissa Tan
- Eddie Lennie
- Heather Reid AM
- John Barclay
- Ted Rowley
- Trixie Tagg

2005 (11)

- David Mitchell
- Charlie Stewart
- Peter Sharne
- Ernie Campbell
- Robert Zabica
- Fred Villiers
- Raul Blanco
- Andre Kruger
- Ray Sandell

2004 (11)

- Mike Petersen
- Robbie Slater
- Allan Maher
- Alec Cameron
- Craig Johnston
- Bruce Morrow
- Roger Lamb
- Vic Dalglish

2003 (18)

- Harry Hetherington
- Phil Murphy
- Gary Wilkins
- Graham Arnold
- Jack Hughes
- Jack Reilly
- Todd Clarke
- Ian Gray
- Sue Monteath
- Peter Thorne
- Jane Oakley
- Roy Druery
- Gordon Dunster
- Fred Hutchison

2002 (15)

- Wally Savor
- Percy Lennard
- William "Bill" Henderson
- Milan Ivanovic
- Colin Bennett
- Gary Cole
- Steve O'Connor
- Roy Crowhurst
- Theresa Deas
- David Harding
- Betty Hoar
- Les Murray
- Peter Gray
- Ken Allen
- Vito Cilaura
- Denis Harlow
- Joseph J Honeysett
- Peter Van Ryn
- James Wilkinson
- Cindy Heydon

2001 (24)

- George Harris
- Branko Buljevic
- Stan Ackerley
- Peter Ollerton
- Joanne Millman
- Norman Conquest
- Fred Robins
- Eddie Thomson
- George Vasilopoulos
- Allan Crisp
- Siri Kannangara
- Dennis McDermott
- Rodney Woods

2000 (19)

- Adrian Alston
- Eddie Krncevic
- Paul Wade
- Oscar Crino
- Doug Utjesenovic
- Murray Barnes
- Ron Corry
- Alex Gibb
- Kevin O'Neill
- Joe Watson
- Chris Bambridge
- Les Scheinflug
- Don Sutherland
- Charles Valentine
- Barry Bainbridge
- Jim Connell
- Charles Perkins
- Emmanuel Poulakakis
- John Taylor
- Bill Vojtek
- Cecil Drummond
- Alan Davidson
- Frank Farina OAM
- Tony Henderson
- Pat O'Connor
- David Ratcliffe
- Jim Tansey
- Leo Baumgartner
- Gary Byrne
- Robert Dunn
- Ken Murphy
- John Constantine
- Basil Scarsella
- Charles Caruso
- Doug Rennie
- Bill Vrolyks
- George Wallace
- Les Broadbent
- Sid Grant
- Eric Heath
- Bob McShane
- Arthur Roberts
- Bill Turner

1999 - Inaugural induction (84)

- George Smith
- Cliff Sander
- John Perin
- Frank Parsons
- Jeff Olver
- Gordon Nunn
- Sergio Melta
- Gary Marocchi
- Allan Johns
- Tom Jack
- William 'Bill' Henderson OAM
- Jack Evans
- Michael de Bruyckere
- William Coolahan
- Jim Armstrong
- Ron Adair

John Watkiss

- Ray Richards
- Graham Jennings
- Col Curran
- Charlie Yankos
- Harry Williams
- Manfred Schaefer
- John Nyskohus
- James McNabb
- William Maunder
- Jimmy Mackay
- Frank Loughran
- Bob Lawrie
- Julie Dolan
- Ray Baartz
- Peter Wilson
- Johnny Warren, MBE
- Jim Rooney
- Alf Quill
- James 'Judy' Masters
- Joe Marston MBE
- Ron Lord
- John Kosmina
- Reg Date
- Bob Bignell
- Attila Abonyi
- Ron Wright
- Sir William Walkley
- Joe Vlasits
- William Thomas
- Ron Smith
- Martin Royal
- Peter Nikolich
- Des Miles
- Graham McMillan
- Frank Mclver
- Zoran Matic
- Jack Logan
- Brian Lefevre
- Tony Kovac OAM
- Tom Grimson
- Keith Gilmour
- Pam Gilbert
- Harry Croft
- Donald Campbell
- Fred Barlow
- Eric Worthington
- Laurie Schwab
- Les Scheinflug
- Julius Re
- Sam Papasavas OAM
- Dieter Klose
- Brian Corrigan
- Ian Brusasco AM
- Giacomo 'Jim' Bayutti OAM
- Frank Arok AM
- Michael Weinstein AM, BEM
- Elaine Watson OAM
- Vic Tuting MBE
- Robert Telfer
- Rale Rasic OAM
- Theo Maramaris MBE
- Arthur Gibbs
- John Walter Fletcher
- Harry Dockerty
- Tony Boskovic
- Connie Selby
- Sir Arthur George AO



AWARDS

AFC AWARDS

The annual AFC Awards once again recognised the outstanding achievements of players, coaches and officials across Asia, with the 2025 edition showcasing the continent's elite performers.

For Australian football, the night marked a significant milestone headlined by Alex Badolato's historic achievement being named 2025 AFC Youth Player of the Year (Men). The CommBank Young Socceroos' midfielder is the first Australian to win the award, which followed a stand-out year that included Badolato leading Australia to its maiden title in the AFC U20 Asian Cup™, and earning Most Valuable Player honours at the tournament.

Badolato's recognition was complemented by a strong Australian presence across multiple categories. Holly McNamara was nominated for AFC Women's Player of the Year after an impressive season at club and international level, while Steph Catley was nominated for 2025 AFC Asian International Player of the Year (Women), reflecting

her continued impact on the global stage for both club and country.

Australian coaching excellence was also recognised, with Trevor Morgan nominated for AFC Coach of the Year (Men), following Australia's U20 Asian Cup™ triumph.

In addition to player and coach recognition, Australia's contribution to officiating was acknowledged, with Alireza Faghani, Anton Shchetinin and Ashley Beecham receiving the AFC Referees Special Award for their excellence and service to the game.

The 2025 AFC Awards reinforced the growing strength and reputation of Australian football within the Asian confederation. With multiple nominations across key categories and a landmark individual honour, the results highlighted the continued progress of Australia's development pathways, high-performance system and contribution to the game across the region.



AUSTRALIAN SPORTS COMMISSION MEDIA AWARDS

The Australian Sports Commission Media Awards continue to recognise excellence in sports journalism, broadcasting and production, celebrating the role of media in shaping how sport is understood and experienced across the country. As the nation's only dedicated sports media awards, they highlight analytical, insightful and impactful storytelling across a broad range of platforms.

“The 2025 awards attracted more than 380 submissions, with 52 finalists selected across 15 categories, reflecting the depth and quality of sports coverage in Australia.”

Football Australia was recognised among this year's finalists, earning a nomination in the category of Best Coverage of Sport by a Club or Organisation for its campaign, 'A Championship for the Community'.

The campaign marked a milestone moment for Australian football, supporting the launch of the Australian Championship as a truly national competition. It connected the proud, migrant-built foundations of the game with a modern national platform – bringing together foundation clubs, Member Federations and communities from every state and territory, while strengthening a national pyramid long sought across the football ecosystem.

Football Australia's submission was recognised for its authentic storytelling and integrated, multi-platform approach. Coverage celebrated the heritage of community clubs, highlighted the volunteers who sustain the game each week, and showcased the journeys of players using the Championship as a platform to elevate their careers. The campaign generated strong national engagement, with thousands of supporters attending matches across metropolitan and regional venues and millions of cumulative digital impressions, alongside consistent week-to-week audience growth.

Importantly, the storytelling was underpinned by tangible football outcomes. Sixteen players from the Championship secured professional contracts, reinforcing the competition's role as a genuine pathway and validating its position as a bridge between the National Premier Leagues and the A-Leagues. By providing national visibility and elevating emerging talent, the campaign demonstrated how effective media coverage can contribute directly to the growth and progression of the game.

This recognition builds on Football Australia's strong track record in the category, following its award-winning coverage of the CommBank Matildas' FIFA Women's World Cup Australia and New Zealand 2023™ campaign. It reflects the organisation's ongoing focus on engaging audiences, elevating the profile of football, and strengthening connections across every level of the game.



BOARD COMMITTEES

COMMITTEE	DIRECTOR MEMBERS	EXTERNAL MEMBERS	FOOTBALL AUSTRALIA STAFF
Finance, Risk and Audit Committee (FRAC)	Joseph Carrozzi AM (Chair) Anter Isaac Spiro Pappas	Ernst & Young representatives	Heather Garriock (from 8 May 2025) Caroline Veitch (replaced by Adam Sonto from December 2025) Stuart Corbishley (Secretary) Peter Giurissevich (from November 2025)
Football Development Committee (FDC)	Sam Ciccarello (Chair) (from 22 May 2025) Joseph Carrozzi AM (from 22 May 2025)	Mark Schwarzer Dianne Alagich Anthony Crea	Heather Garriock (from 8 May 2025) Gary Moretti Ezel Hikmet Trevor Morgan Ian Crook Richard Burgess (Secretary)
Referees Committee	N/A	Ray Olivier (Chair) Allyson Flynn Jim Ouilaris Trent McClenahan	Jon Moss Alan Shortall Lorenzo Crepaldi (Secretary)
Legal, Regulatory and Policy Committee	Joseph Carrozzi AM (Chair) Catriona Noble	Ben Jones	Lorenzo Crepaldi (Secretary)
People, Culture & Remuneration Committee (PCRC)	Christine Holman (Chair) Catriona Noble Spiro Pappas	N/A	Heather Garriock Annette Deloney Stuart Corbishley (Secretary)
National Indigenous Advisory Group		Kenny Bedford (Chair) Belinda Duarte Tanya Oxtoby Selina Holtze Fred Agrus Ramore Close Kim Farmer Gema Simon David Williams Kyah Simon James Brown	Courtney Fewquandie Lyndall MacInnes (Secretary)

CONGRESS STANDING COMMITTEES

COMMITTEE	DIRECTOR MEMBERS	EXTERNAL MEMBERS	FOOTBALL AUSTRALIA STAFF
Nominations Standing Committee	Joseph Carrozzi AM (Chair)	Gino Marra Gilbert Lorquet Brianna Finn Fran Sankey	Stuart Corbishley (Secretary)
Finance and Risk Standing Committee	Joseph Carrozzi AM (Chair) Anter Isaac	Sherif Andrawes John Dovastan Beau Busch Bob Gordon	Caroline Veitch (replaced by Adam Sonto from December 2025) Heather Garriock (from 8 May 2025) Stuart Corbishley (Secretary)
Women's Football Council Standing Committee	N/A	Dr Deidre Anderson AM (Chair) John Sugunananthan Jada Whyman Fran Sankey Erin Clout Nikki Drost Gabriela Garton Selina Holtze Alyssar Narey Natalie Matich	Carlee Millikin Charlotte Olsen (Secretary)



COMMITTEE	DIRECTOR MEMBERS	EXTERNAL MEMBERS	FOOTBALL AUSTRALIA STAFF
Football Development Standing Committee	Sam Ciccarello	Peter Haynes Jamie Harnwell Sam Krslovic Michael Petrillo Elise Kellond-Knight Brett Taylor	Ian Crook Richard Burgess (Secretary)
Football Stakeholders Standing Committee	Anter Isaac	Bob Gordon Marty Buttigieg Simon Pearce Erin Clout	Michael McKnight Jesse Krncevic (Secretary)
Referees Advisory Standing Committee	Spiro Pappas	Mike Parsons Kaz Patafta Jonathan McKain	Jon Moss Alan Shortall (Secretary)
Inclusivity Standing Committee	Christine Holman	Karen Pearce Michael Kerr Caroline Carnegie Dylan Holmes Julius Ross	Lyndall McInnes
Football Regulatory and Compliance Standing Committee	Catriona Noble	Gilbert Lorquet Angela Williams Caroline Carnegie Kaz Patafta Jeff Miles Angela Collins	Lorenzo Crepaldi
Indigenous Standing Committee		Jane Rathjen Michael Hugo Sunil Menon David Williams Gema Simon Travis Dodd (Chair)	Courtney Fewquandie Lyndall MacInnes (Secretary)



FOOTBALL AUSTRALIA BOARD



Mr Anter Isaac
Chair

Mr Isaac was elected to the FA Board in November 2022 and was elected as Chair at the Board meeting held immediately after the 2023 AGM on 22 November 2023. Mr Isaac has been involved in Australian football for over 27 years, starting as an Assistant Accountant with the national governing body in 1996 and where he worked for 12 years until 2007. During his time at the national governing body, Mr Isaac held the roles of Head of Finance, Company Secretary, NSL and A-League Finance Manager, and various roles in National Teams Management. In 2007, Mr Isaac established a sports strategy consulting firm, Kleinmann Wang, which has since consulted to and supported projects to improve governance and leadership systems in federations, develop professional leagues and clubs, and design and deliver strategy in more than 120 countries with FIFA, the Asian Football Confederation, the Oceania Football Confederation, FIBA and the International Cricket Council. Most recently, Mr Isaac was the President of Football NSW, where he was also a director between 2013 and 2021. Mr Isaac has been a director of the Canterbury Bankstown Bulldogs in the NRL and continues to serve on the board of the Beverly Hills Film Festival.



Mr Sam Ciccarello
Director

Mr Ciccarello was elected to the FA Board in November 2023 and brings more than 35 years' experience in football, from junior coaching to senior executive and board roles. His career spans major events, professional and community football, including leadership roles with the Sydney 2000 Olympic Football Tournament, Adelaide United FC (founding GM and later CEO), and Football South Australia (Director, Chair and President).

He has contributed to key FA reform initiatives including member of FA's Congress Review Working Group, and of FA's New Leagues Working Group (unbundling of the professional football leagues from FA); and, since 2024, serves on the Local Organising Committee for the AFC Women's Asian Cup Australia 2026.

Mr Ciccarello has also held senior roles across media, events and sport, including General Manager at Southern Cross Austereo (SA), CEO of Australian Major Events, and Marketing Director and CEO of the Australian Formula One Grand Prix.

He has served on multiple boards and as a long-term judge for the Telstra Business Awards.



Mr Joseph Carrozzi AM
Director

Mr Carrozzi AM was first elected to the FA Board in November 2018 and is the Chair of the Finance, Risk and Audit Committee and the Football Congress Finance and Risk Committee. Mr Carrozzi AM is a business advisor and board member on a number of public and private sector boards. He is the President of Business NSW, the Chair of listed healthcare REIT, HealthCo (ASX:HCW), the Chair of listed data centre business DigiCo Infrastructure REIT (ASX:DGT), the Chair of an employment services business Angus Knight Group, and the Chair of the Centenary Institute for Medical Research. Mr Carrozzi AM is admitted as a barrister in the Supreme Court of NSW and has a Bachelor of Commerce and Bachelor of Laws (UNSW). He has worked in the professional services sector for over 30 years, including 15 years as a Managing Partner. Mr Carrozzi AM is a Fellow of the Tax Institute of Australia (FTI) and a Member of Chartered Accountants Australia and New Zealand. Mr Carrozzi AM has had an involvement in sports governance for over 20 years with roles on the boards of NSWIS, Athletics Australia, the 2015 AFC Asian Cup and the GWS Giants AFL club.



Ms Catriona Noble
Director

Ms Noble was first appointed to the FA Board in September 2021. Ms Noble was most recently the Executive General Manager Retail at Australia Post and her career has seen her lead significant growth and major restructures at some of Australia's largest organisations including ANZ Bank and McDonald's Australia. During her time with ANZ, Ms Noble was responsible for key Retail Distribution channels to customers including the Australian Branch Network. Ms Noble's 20-year career with McDonald's Australia saw her play an integral role in the transformation of the McDonald's brand in Australia, holding various positions including CEO and Managing Director for McDonald's Australia and Chair of Ronald McDonald House Charities. Ms Noble has completed the AMP (Advanced Management Programme) at INSEAD business school, Fontainebleau, MGSM (Macquarie Graduate School of Management) Strategy & Business, MIT Boston Digital Business Transformation Programme and is a member of the Australian Institute of Company Directors.



Mr Spiro Pappas
Director

Mr Pappas was first appointed to the FA Board in June 2022 and is a senior executive with over 30 years of international business experience. He is currently the Chair of Atlas Iron and Open Learning (ASX listed), and a non-executive director of Cognian Technologies. Prior to his current board roles, Mr Pappas had a long career in banking. He served at NAB in a number of senior leadership roles, including CEO of Asia (based in Singapore) and was responsible for all of NAB's International Operations and their Global Institutional Bank. Prior to NAB, Mr Pappas worked for Deutsche Bank in London and New York, and then with ABN AMRO Bank in London. Mr Pappas has participated in a number of G20 forums as a member of the Australian B20 Taskforce. He was a corporate board member of the Australia Japan Business Cooperation Committee and the European Australian Business Council. Mr Pappas also served as part of an Australian Federal Government Digital Taskforce.



Ms Christine Holman
Director

Appointed: 21 March 2025

Ms Holman is a Non-Executive Director with over 35 years' experience across media, property, industrial, infrastructure and technology sectors. Ms Holman is on the Boards of two ASX listed companies, AGL Ltd and Collins Foods Ltd, one private company, Indara Pty Ltd, which is a joint venture between Australian Super and Singtel and two Not-for-Profit Boards, The State Library of NSW Foundation and The McGrath Foundation. In July 2025, Ms Holman was appointed by ASIC as part of a three-member panel to lead an inquiry into the ASX Group. In her previous executive capacity, as both CFO & Commercial Director of Telstra Broadcast Services, Ms Holman brings a deep understanding of legacy and emerging technologies and digital transformations. During her time in private equity/investment management, Ms Holman assisted management and the Board of investee companies on strategy development, mergers & acquisitions, leading due diligence teams, managing large complex commercial negotiations, and developing growth opportunities. Ms Holman has an MBA and Post-Graduate Diploma in Management from Macquarie University, is a Fellow of the Australian Institute of Company Directors (AICD) and former Member of the AICD Corporate Governance Committee.



FOOTBALL AUSTRALIA BOARD



Ms Heather Garriock
Director

Resigned: 8 May 2025

Ms Garriock was appointed to the FA Board in September 2021. She brings more than 25 years' experience in football, with extensive involvement across elite, community and governance levels of the game. Ms Garriock is one of the most decorated former Commonwealth Bank Matildas, having represented Australia at three FIFA Women's World Cups, three AFC Women's Asian Cups and two Olympic Games, and having won a national championship in the W-League. She has also been inducted into the FA Hall of Fame. Ms Garriock holds a Master of Education (Coaching) from the University of Sydney and an AFC A Licence. Her coaching experience spans National Premier Leagues, the W-League and national team environments. She has also served as Vice President of Football Coaches Australia. Ms Garriock is a member of the AFC Technical Committee and a lecturer with the AFC ACE women in leadership program. She has completed the Australian Institute of Company Directors Foundations of Directorship course and is a Director of Game Face Pro. Ms Garriock has held senior executive roles in sports management and has worked as a television commentator and analyst across multiple broadcasters.



Ms Jaclyn Lee-Joe
Director

Retired: 23 May 2025

Ms Lee-Joe was elected to the FA Board in November 2022. Ms Lee-Joe has over 20 years of marketing, digital disruption and transformation experience across media, tech, communications and financial services. She has served as Global Chief Marketing Officer at Netflix, after tenures including Global Chief Marketing Officer of BBC Studios, Global Director at Skype, and has had executive leadership roles at Microsoft, Virgin, Afterpay and CashApp. Since returning to Australia in 2021, Ms Lee-Joe has been an Advisor and Board member to some of the leaders in the entrepreneur and innovation ecosystem including Canva, Reejig, Constantinople, Nuggets and Wonder Studios. Ms Lee-Joe is a Board Director of the National Film and Sound Archive of Australia, which is dedicated to the collection, preservation and sharing of Australia's audiovisual culture. She is also an External Member of the Audit, Risk and Compliance Senate Committee at the University of Sydney. Ms Lee-Joe holds a Bachelor of Economics (Hons) Degree from the University of Sydney and a Masters of Commerce Degree from the University of New South Wales.



Mr Stuart Corbishley
Company Secretary

Mr Corbishley was General Counsel & Secretary for AFC Asian Cup 2015 Ltd and for FA's successful bid for 2023 FIFA Women's World Cup, and has also acted as General Counsel & Secretary for Delhi 2010 Commonwealth Games, Invictus Games Sydney 2018 and the 2022 UCI Road World Championships. He has also advised Cricket Australia on the establishment of the Men's and Women's Big Bash Leagues, Netball Australia on the establishment of the Super Netball League, Hockey Australia on the establishment of Hockey League One and Athletics Australia on the establishment of Nitro Athletics. Mr Corbishley was a Director of Triathlon Australia for 9 years (2 years as Vice-President). Currently, Mr Corbishley acts as the Company Secretary for Invictus Australia, Netball NSW and Basketball SA.

EXECUTIVE LEADERSHIP TEAM



Annette Delaney
Interim Chief
People Officer



Caroline Veitch
Chief Financial Officer



Christine Burke
Governance Advisor



Gary Moretti
Head of National Teams



George Housos
Head of
Corporate Affairs



Heather Garriock
Interim CEO



Jonathan Moss
Head of Referees



Paul Suters
Chief Technology
Officer



Peter Giurissevich
Acting General Counsel



Sarah Walsh
Chief Operating Officer
- WAC



Tom Rischbeith
Chief Revenue Officer

Other members of the Executive Leadership Team who made valuable contributions to Football Australia during the year and subsequently departed include Jeff Ayen, Alex Davani, Peter Filopoulos, James Johnson, and Ernie Merrick.



FOOTBALL AUSTRALIA WISHES TO THANK THE MEMBER FEDERATIONS, CLUBS & PARTNERS THAT HAVE SUPPORTED OUR GAME OVER THE PAST YEAR

MEMBER FEDERATIONS



A-LEAGUE MEN & A-LEAGUE WOMEN CLUBS



PARTNERS







**FOOTBALL
AUSTRALIA**